

Solvency and Financial Condition Report (SFCR) 31 December 2022

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Introduction

The Solvency and Financial Condition Report (SFCR) is an annual report that The Rechabite Friendly Society Limited (the Society) which trades as Healthy Investment is required by law to produce. This report has been prepared in accordance with the Solvency II regulations which came into force on 1 January 2016. The report follows the prescribed structure as set out in Annex XX of Delegated Regulation EU 2015/35.

On 17 October 2018, the Prudential Regulation Authority (PRA) published PS25/18 Solvency II: External audit of the public disclosure requirement. This policy statement confirms the removal of the audit requirement in respect of the public Solvency II reporting of smaller insurers. Healthy Investment has assessed whether they will qualify for the audit exemption based on the rules laid out in the policy statement and as a smaller insurer has decided, as in previous years, not to have the SFCR audited for the year ended 31 December 2022.

The SFCR has been prepared on the basis of the financial position and risk assessments as at 31 December 2022 and meets all of the requirements for the SFCR as set out in the Solvency II rules and follows the prescribed structure as set out in Annex XX of Delegated Regulation EU 2015/35.

Summary

Healthy Investment is a mutual provider of With-profits Investment Bonds, ISAs, Junior ISAs and Tax Exempt and Standard Endowment Savings Plans. In addition to a number of legacy products, the Society manages the run-off of policies previously held with Coventry Assurance Society in a ring fenced With-profits Fund. The Society also manages Stakeholder and Ethical Child Trust Funds and ISAs for CTF holders who want to remain invested after age 18, which are Unit-linked investments. Business is accepted solely from UK residents.

Business and performance

The Society has reported financial results, including challenging investment returns, which has resulted in a review of strategy to focus on existing members, advisers and introducers and reducing expenses. Some key statistics show:

- Premium income of £11.9 million, a decrease of 12% from 2021
- Members' investments under management reduced by 10.6% to £164.8 million
- 109,373 members
- Solvency cover of 192%

The Society generated a pre-tax loss of £6.4 million (2021: £4.4 million profit). This was due to a poor performance from our investment assets with a loss of £21.3 million compared to a gain of £11.3 million in 2021.

Systems of governance

Authorised by the PRA and regulated by the Financial Conduct Authority (FCA) and the PRA, the Society recognises the importance of strong corporate governance, ensuring that a well-established governance framework, internal controls, and committee structure are maintained at all times.

As a member of the Association of Financial Mutuals the Society confirms that it has applied the AFM Code throughout 2022.

Risk profile

The Board is ultimately responsible for the Society's system of risk management and internal control and for reviewing its effectiveness, and for determining the Society's risk appetite. There is an ongoing process for identifying, evaluating, and managing the significant risks faced by the Society.

The Board has delegated responsibility for monitoring the effectiveness of the Society's risk management and internal controls to the Risk Committee. Its implementation and maintenance are the responsibility of the Chief Executive and the Director Finance and Risk.

The principal risks that the Society is exposed to, which are further detailed in Section C of this report, are:

- Market risk
- Underwriting risk
- Counterparty default risk
- Liquidity risk
- Operational risk

Valuation for solvency purposes

No change has been made in the methodology since the previous valuation. Assumptions for future experience have been updated during 2022.

Assets held by the Society as at 31 December 2022 were as follows:

| | Solvency II | Financial Statements | Difference |
|---|--------------------|-----------------------------|-------------------|
| | £'000 | £'000 | £'000 |
| Government bonds | 57,415 | 57,205 | 210 |
| Corporate bonds | 0 | 0 | 0 |
| Collective investments | 17,302 | 17,240 | 62 |
| Futures | 54 | 54 | 0 |
| Deferred tax | 20 | 20 | 0 |
| Property, plant, and equipment held for own use | 315 | 315 | 0 |
| Cash and cash equivalents | 24,097 | 24,088 | 9 |
| Insurance and intermediaries' receivables | 37 | 37 | 0 |
| Assets held for unit-linked contracts | 67,404 | 67,406 | (2) |
| Intangible assets (including computer software) | 0 | 144 | (144) |
| Prepayments and accrued income | 0 | 38 | (38) |
| Other | 37 | 217 | (180) |
| Total | 166,681 | 166,764 | (83) |

Section D covers the valuation techniques and assumptions in more detail.

Capital management

The Society's capital management covers the capital the Society has available to manage its business and the capital needed to cover the risks in the business. This continuous assessment forms part of the Risk Appetite Framework (RAF) and part of the regular Own Risk and Solvency Assessment (ORSA).

Capital available as at 31 December 2022 was:

| | 2022 | 2021 |
|-----------------------|----------------|---------|
| | £'000 | £'000 |
| Own Funds | 6,597 | 13,221 |
| Capital requirement | (3,445) | (8,548) |
| Excess Own Funds | 3,152 | 4,673 |
| Solvency Cover | 192% | 155% |

Section E covers the Society's capital management in more detail.

A. Business and performance

A.1 Business

A.1.1 The company

The Rechabite Friendly Society Limited, which trades as Healthy Investment, is an incorporated registered friendly society as defined by the Friendly Societies Act 1992. Our friendly society registration number is 218f.

Our history stretches back to 1835 where, as part of the temperance movement, the Society provided a range of savings and protection products to members who abstained from alcohol. These days the Society is a modern financial mutual and since 2002 membership has been open to everyone.

The Society is a mutual insurance company owned by and run for the sole benefit of its members and as such has no shareholders. The Society owns one subsidiary company The Rechabite Financial Services Limited, which has not traded during the year.

A.1.2 Regulation

Healthy Investment (firm reference number 109994) is authorised and regulated by the Prudential Regulation Authority (PRA), whose headquarters are 20 Moorgate, London EC2R 6DA.

Healthy Investment is also regulated by the Financial Conduct Authority (FCA), whose headquarters are located at 12 Endeavour Square, London E20 1JN.

A.1.3 External auditor

Royce Peeling Green Limited
Chartered Accountants & Registered Auditors
The Copper Room
Deva City Office Park
Trinity Way
Manchester
M3 7BG

A.1.4 Lines of business and geographical areas

Healthy Investment is a With-profits provider of life insurance investment products including Investment Bonds, ISAs, Junior ISAs, Friendly Society Tax Exempt and Standard Savings Plans, which all invest in the Society's main Ethical With-profits Fund (HI WPF).

In addition to a number of legacy products, the Society manages the run-off of policies previously held with Coventry Assurance Society in a ring fenced With-profits Fund.

Healthy Investment is also a Child Trust Fund (CTF) provider and members can invest in one of two Unit-linked Life Funds (HI ULFs). The stakeholder CTFs and Continuation ISAs are invested in the Healthy Investment All Share Unit-linked Life Fund and the Ethical CTFs and Continuation ISAs are invested in the Healthy Investment Ethical Unit-linked Life Fund.

As all Healthy Investment's business has been concluded in the UK the Society only has a small number of policyholders who have subsequently moved overseas. The Society is engaging with regulators and the Association of Financial Mutuals to establish how best to support these members and treat them fairly where policies cannot legally be encashed, in the absence of an EU financial services trade agreement.

A.1.5 Significant business developments or other events

The Society changed investment managers in 2021 to abrdn, who were chosen for their ability to offer funds that would work with the Society's ethical restrictions. The ethical funds chosen that met these limitations also prohibited investment in pharmaceuticals and extractive industries. These have been some of the best performing sectors in 2022 and our investment performance has suffered by excluding them.

The challenges of investment performance on the Society's solvency have led to a revision in the strategic focus for the shorter term to focus on strengthening the financial position. New business targets have been reduced and expense savings identified.

A.2 Underwriting performance

A.2.1 Revenue account

The following table illustrates Healthy Investment's performance for 2022, as reflected in the 2022 Annual Report and Accounts, with the 2021 comparative.

| Statement of Comprehensive Income | 2022 | 2021 |
|--|----------------|--------------|
| | £'000 | £'000 |
| Premiums | 11,279 | 13,541 |
| Investment returns | (21,318) | 11,310 |
| Other income | 927 | 896 |
| Claims | (7,715) | (9,038) |
| Expenses | (2,057) | (2,087) |
| Change in contract liabilities | 12,515 | (10,216) |
| (Loss)/profit before tax | (6,369) | 4,406 |

A.2.2 Line of business

The following tables illustrate Healthy Investment's performance by line of business for 2022 and the 2021 comparative. Values have been rounded individually.

| 2022 | HI | CAS | Total With- | CTF | Total |
|----------------------|----------------|--------------|--------------------|--------------|----------------|
| | WPF | RFF | profits | ULFs | |
| | £'000 | £'000 | Funds | £'000 | £'000 |
| | | | £'000 | | |
| Premiums | 11,137 | 142 | 11,279 | - | 11,279 |
| Other income | 927 | - | 927 | - | 927 |
| Investment returns | (21,249) | (350) | (21,599) | 281 | (21,318) |
| Claims | (6,952) | (763) | (7,715) | - | (7,715) |
| Expenses | (2,028) | (29) | (2,057) | - | (2,057) |
| Technical provisions | 11,974 | 816 | 12,790 | (275) | 12,515 |
| Surplus | (6,191) | (184) | (6,375) | 6 | (6,369) |

| 2021 | HI WPF | CAS RFF | Total With- profits Funds | CTF ULFs | Total |
|----------------------|-----------|------------|---------------------------------|-------------|----------|
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| Premiums | 13,360 | 181 | 13,541 | - | 13,541 |
| Other income | 896 | - | 896 | - | 896 |
| Investment returns | 1,096 | 89 | 1,185 | 10,125 | 11,310 |
| Claims | (7,924) | (1,114) | (9,038) | - | (9,038) |
| Expenses | (2,037) | (50) | (2,087) | - | (2,087) |
| Technical provisions | (1,017) | 918 | (99) | (10,117) | (10,216) |
| Surplus | 4,374 | 24 | 4,398 | 8 | 4,406 |

A.3 Investment performance

Our With-profits Funds produced a total return (capital and income) of -£21.6 million (2021: +£1.2 million) whilst our Unit-linked Life Funds produced a total return of +£281k (2021: +£10.1 million).

Our Ethical With-profits Fund's investment performance has been very low by historical standards at -18.2% in 2022 (2021: 0.91%). The multi asset fund is designed to provide a level of return to our members in both good and bad years and is currently invested with abrdn.

The Society's Coventry Assurance Ring Fenced Fund's (CAS RFF) investment performance was -12.1% in 2021 (2021: 2.52%).

Our Stakeholder Child Trust Funds and its Continuation ISAs are invested in the Healthy Investment All Share Unit-linked Life Fund which is 100% invested in the Legal and General UK All Share Index Trust. The objective of the Fund is to provide growth by tracking the FTSE All-Share Index. The performance of the Fund was 0.68% for 2022 (2021: 18.36%).

The Society's Ethical Child Trust Funds invest in the Healthy Investment Ethical Unit-linked Life Fund. Its investment performance was -21.88% in 2022 (2021: 5.4%) It has a much heavier equity and property weighting than our With-profits Funds.

Our With-profits Funds are professionally managed, and our investment managers are responsible for actively managing the strategic asset allocation, fund, and stock selection, within clearly defined investment guidelines determined by the Board and based on the risk appetite of the Society and in accordance with our ethical principles.

We are committed to providing ethical, sustainable, and socially responsible savings and investments with the objective of offering the potential for long term growth for the growing number of investors seeking to combine investing for a financial return with a positive contribution to the environment.

The Society changed investment managers in 2021 to abrdn, previously Aberdeen Standard Investments, who were chosen for their ability to offer funds that would work with our ethical restrictions. The ethical funds chosen that met these limitations also prohibited investment in

pharmaceuticals and extractive industries. These have been some of the best performing sectors in 2022 and our investment performance has suffered by excluding them.

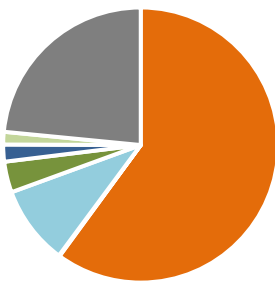
As at 31 December 2022, the Society managed £164.8 million of members money, which includes our Ethical With-profits Fund (HI), the Coventry Assurance (CAS) Ring Fenced Fund, and Unit-linked Funds for Child Trust Funds and Continuation ISAs (CTF).

We take advice from our Investment Managers and our Actuary on the mix of assets within these funds, which are designed to maximise returns within the Board's agreed appetite for risk.

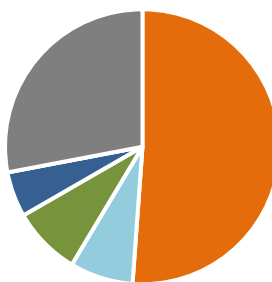
During volatile market conditions the amount in higher risk assets like equities and commercial property is likely to be lower than in times of economic growth as the Society manages the investment and solvency risks within its With-profits Funds.

The charts below show the asset allocation of the three funds managed by abrdn as at 31 December 2022.

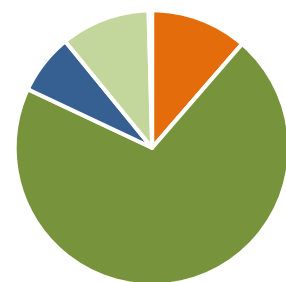
Ethical With-profits Fund



Coventry Assurance Fund



Ethical Unit-linked Fund



| | HI | CAS | CTF |
|--|-----------|------------|------------|
| Fixed Interest - Government Bonds | 60% | 51% | 11% |
| Fixed Interest - Non UK Government Bonds | 0% | 0% | 0% |
| Fixed Interest - Corporate Bonds | 9% | 8% | 0% |
| Equities UK | 4% | 8% | 71% |
| Equities Property | 2% | 5% | 7% |
| Equities Overseas | 1% | 0% | 11% |
| Deposits | 24% | 28% | 0% |

A.3.1 Funds

The following tables illustrate the investment performance by income and net gains/(losses) on the Healthy Investment funds in 2022 and the 2021 comparative.

| 2022 | HI WPF £'000 | CAS RFF £'000 | CTF ULFs £'000 | Total £'000 |
|-----------------|-----------------------------|------------------------------|-------------------------------|------------------------|
| Income received | 2,078 | 33 | 2,341 | 4,452 |
| (Losses) | (23,327) | (383) | (2,060) | (25,770) |
| Total | (21,249) | (350) | 281 | (21,318) |

| 2021 | HI WPF £'000 | CAS RFF £'000 | CTF ULFs £'000 | Total £'000 |
|-----------------|-----------------------------|------------------------------|-------------------------------|------------------------|
| Income received | 1,901 | 38 | 2,070 | 4,009 |
| (Losses)/gains | (805) | 51 | 8,055 | 7,301 |
| Total | 1,096 | 89 | 10,125 | 11,310 |

A.3.2 Asset class performance

The following tables illustrate Healthy Investment's investment performance by asset class and by fund for 2022 and the 2021 comparative.

| 2022 | HI WPF £'000 | CAS RFF £'000 | CTF ULFs £'000 | Total £'000 |
|--------------------------------------|-----------------------------|------------------------------|-------------------------------|------------------------|
| Fixed interest | (15,434) | (203) | (21) | (15,658) |
| Equities and property collectives | (5,845) | (153) | 302 | (5,702) |
| Bank and cash balances | 30 | 6 | - | 36 |
| | (21,249) | (350) | 281 | (21,318) |
| Investment expenses | (507) | - | - | (507) |
| Total Return | (21,756) | (350) | 281 | (21,825) |
| Gross Return % | (18.24%) | (12.07%) | 0.68% | |

| 2021 | HI WPF £'000 | CAS RFF £'000 | CTF ULFs £'000 | Total £'000 |
|--------------------------------------|-----------------------------|------------------------------|-------------------------------|------------------------|
| Fixed interest | (3,344) | (6) | (11) | (3,361) |
| Equities and property collectives | 4,438 | 95 | 10,136 | 14,669 |
| Bank and cash balances | 2 | - | - | 2 |
| | 1,096 | 89 | 10,125 | 11,310 |
| Investment expenses | (323) | - | - | (323) |
| Total Return | 773 | 89 | 10,125 | 10,987 |
| Gross Return % | 0.91% | 2.52% | 18.36% | |

A.4 Performance of other activities

All activities are included in A.2 and A.3. The Society's wholly owned subsidiary, The Rechabite Financial Services Limited did not trade in 2022.

A.5 Any other information

All other material information is covered within A.1 – A.3.

B System of governance

B.1 General information on the system of governance

B.1.1 Introduction

As a member of the Association of Financial Mutuals the Society confirms that it has applied the AFM Code throughout 2022. The AFM Code replaced the Annotated Corporate Governance Code from 1 January 2019 and describes the principles of effective corporate governance for Directors of mutual insurers.

The AFM Code is based on six overarching principles requiring an “apply and explain” approach. The Board of Directors considers each of the principles individually and explains how each principle has been addressed in its governance practices.

The six principles below define how the Society’s corporate governance achieves its aims:

- Purpose and leadership
- Board composition
- Director responsibilities
- Opportunity and risk
- Remuneration
- Stakeholder relationships and engagement

The Board is primarily responsible for the strategic direction and governance of the Society with the Chief Executive responsible for running the Society’s business in accordance with the authority delegated to him.

B.1.2 Organisational structure

The Society’s Board consists of an independent Non-executive Chairman, four other independent Non-executive Directors, the Chief Executive and the Director Finance and Risk. Keith Ashcroft resigned as Director Finance and Risk on 30 November 2022. He was replaced by Justine Morrissey who was appointed on 30 November 2022.

Every year the Nomination Committee formally assesses the performance of the Board and its committees and the performance of individual Directors. In addition to this annual assessment of performance the Society undertakes externally facilitated effectiveness reviews. The last external review took place in 2018.

The oversight of the Society’s activities is conducted by a number of Board appointed committees, each of which comprises a majority of Non-executive Directors:

- Audit Committee
- Risk Committee
- Nomination Committee
- Remuneration Committee
- Investment Committee

A Non-executive Director is always appointed to the role of committee Chair. There are certain decisions that are reserved for the Board and not delegated to committees.

The committees' terms of reference and authority are defined by the Board and each committee is required to review its performance annually against its terms of reference.

B1.3 Senior Manager Functions

Healthy Investment applies the Senior Managers Regime in its system of governance as required by our regulators; the FCA and PRA. The regime defines a set of Senior Management Functions (SMFs) each of which include inherent responsibilities.

The Board has appointed two Executive Directors, the Chief Executive and Director Finance and Risk with operational responsibility for the Society.

The Senior Manager Functions and the allocated SMF's as of 31 December 2022 are listed below.

| | |
|---------|-------------------------------------|
| SMF 1 | Chief Executive |
| SMF 2 | Chief Finance Function |
| SMF 4 | Chief Risk Officer |
| SMF 9 | Chair of Governing Body |
| SMF 10 | Chair of the Risk Committee |
| SMF 11 | Chair of the Audit Committee |
| SMF 12 | Chair of the Remuneration Committee |
| SMF 13 | Chair of Nomination Committee |
| SMF 14 | Senior Independent Director |
| SMF 15 | Chair of the With-profits Committee |
| SMF 16 | Compliance Oversight |
| SMF 17 | Money Laundering Reporting Officer |
| SMF 20 | Chief Actuary |
| SMF 20a | With-profits Actuary |

Job descriptions define the responsibilities, and the Board considers that there is sufficient segregation of duties to ensure that each SMF can fulfil their responsibilities independently.

It is the responsibility of the Board to ensure that all SMF holders have the authority and resources necessary to fulfil their responsibilities.

In addition, the Board has formed 5 committees, plus an independent With-profits Committee, with specific terms of reference and responsibilities. These committees and their roles are detailed in B.1.5.

B.1.4 Role of the Board

The Board has responsibility for ensuring that the Society is run for the benefit of members and that all members are treated fairly. It is responsible for developing and setting the strategic direction of the Society, ensuring adequate risk management policies and procedures are in place, defining the culture of the Society and for ensuring that it is governed in accordance with its rulebook and the PRA's and FCA's principles and rules.

To ensure it fulfils its responsibilities it has established a governance structure which includes:

- The formation of 5 committees with agreed terms of reference and responsibility for monitoring and reporting on specific areas.
- A written statement of the matters reserved for the Board.
- The appointment of SMF holders with specific responsibilities for operational activities.
- Job descriptions for the Chairman and Chief Executive which define their roles and responsibilities and detail segregation of duties.
- The implementation of a robust risk management system which includes the annual review and setting of a risk profile and appetite.
- Written policy statements and procedures for all critical functions and processes which clearly identify roles, responsibilities and reporting requirements, and are reviewed regularly.
- The provision of timely management information to monitor the key risks and performance of the Society.
- The annual review and approval of the Strategic and Operational Business Plan.

B.1.5 The role of Board committees

B.1.5.1 Audit Committee

The Audit Committee has responsibility for reviewing and providing assurance to the Board on the integrity of the annual accounts and the effectiveness of the internal control systems. It ensures that financial reporting is in line with appropriate accounting standards and regulatory requirements.

The committee has oversight of the external and internal audit functions, recommending the external and internal audit strategies, reviewing audit reports and recommending the appointment or re-appointment of the external and internal auditors.

B.1.5.2 Risk Committee

The Risk Committee is responsible for delivering independent oversight of the risk management systems and processes used by the Society to identify and manage risk. It reviews the Society's risk appetite, its risk management framework, the Society's key risks and tolerance levels and recommends their approval.

The committee is also responsible for oversight of the compliance function and reviewing the reverse stress and Forward Looking Assessment of Solvency (FLAS) testing scenarios and the results.

B.1.5.3 Nomination Committee

The Nomination Committee is responsible for the oversight of the selection, development and succession plans for Board members and senior managers and the associated governance responsibilities.

It reviews the mix of skills, knowledge, experience and diversity on the Board to ensure that it has the right balance to meet regulatory expectations and effectively pursue its strategy.

The committee also monitors Directors' and employees' compliance with the regulators' fitness and propriety requirements, reviews the independence of Non-executive Directors and manages the annual appraisal process for the Board, committees and individual Directors.

B.1.5.4 Remuneration Committee

The Remuneration Committee has responsibility for reviewing the Society's remuneration strategy and policy and ensuring that it is consistent with the Society's attitude to risk, regulatory requirements and supports its business objectives. It also designs and recommends the remuneration packages of the Executive Directors.

B.1.5.5 Investment Committee

The Investment Committee has responsibility for the oversight of the management of the Society's investment portfolios, monitoring adherence to the Society's ethical investment stance and recommending an investment strategy that aligns with the Society's risk appetite.

B.1.5.6 With-profits Committee

The With-profits Committee provides independent oversight on behalf of policyholders of the Society's management of its With-profits Funds. It comprises two independent members and one Non-executive Director, all with experience of managing With-profits business.

The With-profits Committee normally meets twice a year and receives the papers of all Board and committee meetings throughout the year to enable it to comment on any issues of fairness.

B.1.6 Key Functions

The Society has five key functions in place, all of which have the authority, resources and operational independence to fulfil their responsibilities.

B.1.6.1 Risk management

The Chief Risk Officer is the Director Finance and Risk and the function holder. She reports directly to the Chairman of the Risk committee on all matters relating to risk management and is responsible for advising the Board on the system of risk management and overseeing its implementation.

She ensures that the Society's ORSA process is developed appropriately and embedded throughout the Society and is responsible for ensuring risks are identified, assessed and monitored and that mitigating actions are in place.

B.1.6.2 Compliance

The Chief Executive is the Head of Compliance and reports to the Board on all matters relating to regulatory compliance. He is responsible for ensuring that the Board and senior management understand and fulfil their regulatory responsibilities.

He prepares the annual compliance development plan and reports to the Board on its implementation.

B.1.6.3 Internal audit

The Chair of the Audit Committee is David Fawell, who has responsibility for oversight of the outsourced internal auditors.

Throughout the year MHA Moore & Smalley LLP, Chartered Accountants have provided independent internal audit services. David Fawell as Chairman of the Audit Committee is the

function holder. Internal audit serves as the third line of defence and provides an independent assessment of the effectiveness and adequacy of the risk, control and governance processes.

There will be a tender process for a new internal audit service provider in 2023.

B.1.6.4 Actuarial

The Chief Actuary and With Profits Actuary is Stephen Dixon of Steve Dixon Associates LLP. He provides advice and technical expertise in the calculation and monitoring of the Society's capital position. This includes coordinating the calculation of technical provisions, the methods and assumptions used and ensuring that the models used are robust and appropriate.

He reports directly to the Chief Executive who is ultimately responsible for the control of the outsourced function holder.

B.1.6.5 Investment

The Director Finance and Risk is responsible for oversight of the outsourced investment managers. This responsibility includes monitoring performance, ensuring compliance with Board approved investment guidelines and that the outsourcing arrangements do not impede the PRA and FCA in the carrying out of their obligations.

B.1.7 Material changes to the system of governance

There has been no material changes in the year to the Society's system of governance.

B.1.8 Remuneration

B.1.8.1 Remuneration policy

The Society's remuneration policy is designed to support the recruitment, motivation, and retention of employees. Remuneration is considered within the context of the financial services and friendly society sectors. The objective is to pay at the relevant market level with a package that is fair, competitive, rewards performance, provides attractive benefits, motivates everyone to achieve the Society's objectives and inspires individuals to reach their full potential.

The committee believes that the current remuneration structure provides appropriate levels of remuneration to achieve the objectives of the policy.

The remuneration of the Society's Executive Directors comprises salary together with pensions and other benefits in common with many financial services organisations. No fees are paid to Executive Directors. Remuneration reflects individuals' experience and responsibility. It is based on relevant individual market comparators related to job size, function and sector, as well as individual and company performance and is benchmarked to other friendly societies and mutual insurers.

The Chief Executive is employed on a contract with the Society which requires six months' notice by either party and includes a discretionary performance related bonus element of up to 25% of basic salary for 2022.

The Chief Executive's contract precludes him for engaging in any other paid employment or business activities for profit, without express permission of the Board.

The Director Finance and Risk is employed on a contract with the Society with a three months' notice period. Remuneration for the role does not include any variable or performance related bonus.

The Chief Executive participates in a discretionary bonus scheme. The bonus scheme was reviewed by the Remuneration Committee in 2022 and provides a maximum payment, for 2022, of up to 25% of salary, up from 20% in 2021. Any payment under the scheme is not pensionable.

Payment is based on the achievement of Society wide key performance indicators and personal objectives set by the Board.

All bonus payments are made at the discretion of the Board and no element of the scheme is contractually binding.

No payment of any part of the year's bonus will be made if:

- No reversionary bonus is declared to members
- The Society's monthly calculation of capital cover ratio is below the Board's appetite for risk
- The Society is subject to regulatory enforcement action or censure
- The employee is dismissed

60% of the total bonus payable will be paid immediately following approval by the Board.

20% of the total bonus payable will be deferred for 12 months.

20% of the total bonus payable will be deferred for 2 years.

Deferred bonuses will continue to be paid whether or not the annual bonus is payable, unless the reason for non-payment of the annual bonus is as a result of actions taken in previous years where their impact in the following years should reasonably have been foreseen at the time.

If the employee leaves the employment of the Society due to retirement or redundancy the deferred payment will be made at the same time as it would have been had the individual still been in the employment of the Society. If they leave for other reasons payments are forfeited. Whatever the reason for leaving, these payments are at the discretion of the Board. No variable remuneration for the current or previous years was paid to Keith Ashcroft following his resignation in November.

Following the mini budget in September 2022 the Society briefly breached its solvency risk appetite and therefore no element of variable remuneration is payable for 2022.

The Society's sales department participates in a bonus scheme based upon new business performance which is determined by the Board and paid monthly in arrears.

Remuneration of Non-executive Directors is reviewed annually and every three years a fundamental review, which includes benchmarking to similar organisations, takes place.

At the last triennial review in 2021 the committee recommended, and the Board approved a change to the way in which Non-executive Directors are remunerated.

The change moved from daily allowance to annual fees in line with current accepted practice. The annual fees, which are paid monthly, throughout 2022 were:

| | |
|-------------------------------|---------|
| Chair | £17,500 |
| SMCR Function Holders | £15,000 |
| Other Non-executive Directors | £12,500 |

There is no other remuneration except where the Society meets the authorised expenses of Non-executive Directors incurred on Society business.

The remuneration of Non-executive Directors is subject to the auto-enrolment legislation and, where obligated to, Non-executive Directors have been auto-enrolled at the minimum contribution rate into the Society's Stakeholder Pension Scheme with Royal London.

There are no elements of variable remuneration for any Non-executive Directors.

The Executive Directors' service contracts and the letters of appointment of Non-executive Directors are available for inspection during normal working hours at the registered office of the Society.

Employee salaries

All employee salaries are reviewed annually, or at other times if there is a significant change in an individual's responsibilities. The Society aims to pay salaries at the relevant level for the role based on the individual's performance.

B.1.8.2 Pension schemes

The Society operates a defined contribution personal pension scheme which is open to all employees. New employees are eligible after they have completed their probationary period, with the option of contribution levels of 3% or 5% of basic salary, with respective employer contributions of 6% and 10%.

The Society's auto enrolment scheme starts from the date of employment and eligible employees and Directors are auto enrolled into the scheme, although there is the ability to opt out. Contribution levels for the auto-enrolment scheme in the current tax year are 5% for employees and 3% for the Society.

B.1.8.3 Other variable remuneration

The Society's sales team participates in a discretionary bonus scheme approved by the Board based on new business performance.

B.1.9 Material related party transactions

Other than those relating to policies held by the individual there have been no transactions with Executive or Non-executive Directors, senior managers, or other employees. Any policy transactions entered into by Directors and employees have all been conducted at arm's length.

The Nomination Committee reviews the policies held by Directors and all employees and has concluded that no holding is of sufficient size to create a material conflict of interest between the individual as a policyholder and as a Director or employee.

B.2 Fit and proper requirements

The Society ensures that the standards of fitness and propriety of all Directors and employees reflect the requirements of the Senior Managers and Certification Regime. The Senior Managers' regime focuses on individuals who hold key roles in the Society and the Certification Regime applies to those employees who could pose a risk of significant harm to the Society or its members. The Conduct Rules are high level requirements that apply to all individuals.

The Key and SMCR Function Holders have all been approved by the regulatory authorities and the Nomination Committee is responsible for oversight and implementation of the Society's Fitness and Propriety Policy.

The Nomination Committee ensures that the Board of the Society consists of members who collectively possess the professional qualifications, skills, knowledge and experience in the following areas:

- Insurance and financial markets
- Business strategy
- Systems of governance
- Financial and actuarial analysis
- Regulatory compliance

The Society has also decided that its Chief Executive should be an experienced business leader with experience of the financial services sector and have a commitment to mutuality. The Chief Finance Officer should be a person with an appropriate professional qualification, for example an actuary or accountant, with financial services sector experience. The Chief Actuary should be a qualified Fellow of the Institute and Faculty of Actuaries, hold a current practicing certificate for Chief Actuary and have experience of With-profits business.

In its assessment of fitness and propriety the Society satisfies itself that the individual is of good repute, possesses the required level of competence, knowledge and experience and has undergone all required training. This will include:

- Assessing performance against the PRA conduct standards and FCA conduct rules
- Assessing performance against internal policies and procedures
- Obtaining a satisfactory Disclosure and Barring Service check
- Undertaking an annual performance review
- Obtaining satisfactory credit references
- Obtaining employment references

B.3 Risk management system including the Own Risk and Solvency Assessment (ORSA)

B.3.1 Risk governance

Risk management in its business activities is key to the Society's ability to create and protect member value. The Board approved risk appetite and risk management framework incorporate the strategies for managing current and emerging risks.

The Society has adopted the “Three lines of defence” approach to define the operational implementation of the risk management framework as this clarifies the relative roles and responsibilities.

First line of defence — operational management

Managers are responsible for the identification, ownership and management of risks including the performance of controls.

Second line of defence — risk and governance functions

The risk and governance functions are responsible for the analysis, quantification and monitoring of risk through the risk management framework. The Risk Committee, with input from the actuarial and compliance functions creates the standards, policies and framework for risk management and monitors and reports on risk exposures to the Board.

Third line of defence — internal audit

The independent internal audit function undertakes an annual needs assessment approved by the Audit Committee. Internal Audit evaluates the Society’s processes, procedures and controls, makes recommendations and documents agreed actions. The outsourced internal auditors report directly to the Audit Committee.

B.3.2 Risk management framework

The Society’s risk management framework (RAF) describes the range of risks to which the Society is exposed, its risk strategy and its risk appetite. The Society’s appetite to risk is categorised according to agreed criteria and ranges from “avoid” where the Society is unwilling to accept any risk which, after management actions, could result in loss, to “adventurous” where a high level of risk applies. The intervening steps are “minimalist”, “cautious” and “open” each with a varying degree of appetite to risk.

Each risk is apportioned to one of the risk categories with impact and probability scores before and after management actions. The level of tolerance and the financial consequences of each risk are recorded alongside the risks in the risk register.

B.3.2 Risk management process

The Risk Committee which comprises Non-executive and Executive Directors has responsibility for oversight of the Society’s risk management process. The Risk Committee meets quarterly or more frequently if necessary.

A Risk Management Team (RMT) comprising the Executive Directors and all senior managers supports the Chief Risk Officer and is responsible for embedding the system of risk management throughout the Society. The RMT meets regularly to review the risk register, consider new and emerging risks, carry out and report on reverse stress scenarios. Each year it reviews the ORSA report, prepares an annual risk analysis and submits a report to the Risk Committee outlining its activities during the year.

B.3.3 Own Risk and Solvency Assessment (ORSA)

The ORSA process is the series of inter-related activities that manage risk in the Society. Responsibility for coordinating the ORSA process resides with the Chief Risk Officer. The key output

from the ORSA process is an annual report which is reviewed by the RMT, presented to the Risk Committee and recommended for Board approval.

ORSA is an iterative and continuous process that ensures the identification, management and mitigation of risk and facilitates decision making throughout the business, allowing the Executive team and the Board to understand the impact strategic decisions will have on the Society's risk profile.

The overriding purpose of the ORSA is to understand, quantify and manage the Society's risks and associated controls and support risk measured business decisions.

The annual ORSA Report is the culmination of the year's ORSA process and once approved by the Board is submitted to the PRA and a summary is presented to all Society's employees.

B.3.4 Capital management policy

A key output of the ORSA process is the projection of capital under normal and stressed conditions. This enables the Society to recognise the strengths and weaknesses of its strategy and business plans in adverse circumstances and to understand any needs for capital management actions.

The Board of the Society sets a lower and upper level of solvency within which the Society is prepared to operate.

The free assets and solvency coverage ratio are calculated monthly and discussed at every Board meeting. The solvency position is also tracked on a daily basis to provide additional assurance. Depending on the current and forecast trend in movement the Society may decide to take action which could include an adjustment to interim and terminal bonuses, a reduction in administrative expenses, amending asset allocations in the investment guidelines, amending product conditions, or restricting new business.

B.4 Internal control system

B.4.1 Internal control system

The Society has an established system of internal control which is an important part of its risk management system and includes:

- Board policy statements
- Operating procedures
- Defined mandates and authority limits
- Management reporting lines
- Physical controls
- Segregation of duties

These are supplemented by periodic reviews of control processes, procedures and policies by management, the Board and external advisers.

The responsibility for the system of control rests with the Board, with the Audit Committee responsible for reviewing its effectiveness. The Audit Committee reviewed the systems of internal

control during the year, including the activities of the internal audit function and were able to confirm to the Board that appropriate controls had been maintained during the year.

B.4.2 Compliance function

The Society's Chief Executive has responsibility for the compliance function and compliance oversight. Early in 2022 a new Compliance Manager was recruited and their role includes that of Money Laundering Reporting Officer.

The role of the compliance function is to embed an appropriate compliance structure within the Society. The core activities are compliance advice and compliance monitoring. To support this a compliance plan is approved by the Board and documents the compliance objectives for the year. The annual plan takes into consideration the implications of regulatory changes, policy and procedures for ensuring compliance with money laundering rules, data protection and health and safety legislation, in addition to business risks.

Progress is reported at every Board meeting and includes emerging themes in addition to the outcome of the regular compliance monitoring programme.

The Chief Executive as Compliance Officer is responsible for coordinating the relationship and engagement with the regulatory authorities, the PRA and FCA. The Board is kept fully informed of any communications or contact with the regulators.

B.5 Internal audit function

Internal audit services were outsourced to MHA Moore & Smalley LLP, Chartered Accountants during 2022. The chair of the Audit Committee has responsibility for oversight of their performance and is the Senior Manager Function Holder.

MHA Moore & Smalley LLP undertakes an audit needs assessment, with involvement from Executive Directors and senior management. This audit needs assessment informs the production of the internal audit strategy which includes the internal audit plan for the year. This is reviewed by the Audit Committee and recommended for Board approval.

The internal auditors present their internal audit reports to the Audit Committee, advising progress against the internal audit plan, their audit findings, their recommendations, and the management actions that have been agreed to address the audit findings.

In addition to having regular dialogue with the Executive Directors and senior managers the internal auditors report directly to the Audit Committee, including meeting with the committee in the absence of the Executive Directors.

In 2023 a tender process will be carried out to appoint a new Internal Audit Service provider for the Society.

B.6 Actuarial function

The Society's actuarial function is outsourced to Steve Dixon Associates LLP. Mr Stephen Dixon fulfils the Senior Manager Functions of Chief Actuary and With Profits Actuary and reports directly to the

Board and independent With-profits Committee. The Chief Executive is responsible for oversight of the actuarial function.

Each year the programme and scope of work required from the actuarial function is agreed by the Society's Board.

The actuarial function is responsible for the production of actuarial function reports and information required for statutory and regulatory reporting. In addition, the actuarial function provides management information to support the Society in the management of its business.

The Actuary provides regular input to the Chief Executive, Director Finance and Risk and the Board and its Investment, Risk and Audit Committees on all matters that require actuarial expertise, particularly in relation to implications for capital management and the fair treatment of members.

B.7 Outsourcing

It is the Society's policy to use internal resources for functions that can be carried out cost effectively and use outsourcing as a means of reducing costs and where particular skills or specialist knowledge is required.

Healthy Investment's outsourcing policy includes the due diligence process, the appointment process, performance management requirements and the re-appointment process. This applies to outsourced critical and important functions.

Functions currently outsourced include the actuarial function, external and internal audit, investment management, IT support, HR support, taxation support and some disaster recovery service.

All outsourced service providers are based in the United Kingdom and subject to UK jurisdiction.

B.8 Any other information

Hybrid working and the use of virtual meetings have been a success and is now fully part of the day to day operations as we seek to minimise the environmental impact of travel and promote a healthy work life balance for our team.

All other material information regarding the Society's system of governance is disclosed in sections B.1 to B.8.

The Board is satisfied that the system of governance and risk management is robust and appropriate for the nature, scale and complexity of the business.

C Risk profile

Risk management is an integral part of the Society's activities and supports its strategic objectives which are to create and protect member value. The Society's Risk Management Framework sets out the range of risks to which the Society is exposed, its risk strategy and risk appetite for each category of risk.

The risk register records all the identified key risks, the likely impact, the probability of them occurring, the financial consequences, the controls in place to monitor each risk and the management actions available to the Society to maintain exposure within agreed tolerance limits.

The Society has a defined risk appetite for each category of risk as follows and business policies are determined accordingly.

Avoid - where the Society is unwilling to accept any risk that, after management action, could result in loss.

Minimalist - where the Society is willing to accept some risk which, after management action, may result in loss or disruption that has a minor impact on the Society.

Cautious - where the Society is willing to accept some risk, which after management action, may result in loss or disruption that has some impact on the Society but not to the extent that would have noticeable detriment to members.

Open - where the Society is willing to accept risk, which after management action, may result in loss or disruption that has an impact on the Society to the extent that members may experience minor disruption in service with the possibility of the Society being unable to smooth the loss, resulting in a possible reduction in return.

Adventurous - where the Society is willing to accept a high level of risk which, after management action, may result in serious disruption to members, reduced return or breach of regulatory rules.

The risk management system identifies the risks requiring capital support using the Standard Formula for the Solvency Capital Requirement (SCR).

A comparison as at 31 December of the risk profile shown in the Standard Formula Calculation of the Gross Solvency Capital Requirement (SCR) is (before allowing for loss absorbency and diversification):

| Risk | 2022 | 2021 |
|---------------------|-------------|-------------|
| | % | % |
| Market | 51 | 76 |
| Underwriting – Life | 36 | 21 |
| Operational | 4 | 3 |
| Counterparty | 9 | 1 |
| | 100 | 100 |

The Society is a With-profits insurer, and it can (and will) adjust future bonuses, market value reductions, and surrender values (and hence the value of policies to its members) if any of the key risks set out in the Risk Appetite Framework (RAF) fall outside the Board's tolerance limits. The RAF also documents those management actions which are agreed by the Board and in line with the Principles and Practices of Financial Management.

After allowing for taking actions to bring payouts in line with financial performance, the risk profile shown in the Standard Formula Calculation of the Solvency Capital Requirement (after loss absorbency) is:

| Risk | 2022 | 2021 |
|---------------------|-------------|-------------|
| | % | % |
| Market | 21 | 52 |
| Underwriting – Life | 65 | 40 |
| Operational | 14 | 8 |
| Counterparty | 0 | 0 |
| | 100 | 100 |

C.1 Market risk

C.1.1 Description of the risk

Market risk is the risk of a loss arising either directly or indirectly from fluctuations in the level and volatility of market prices of assets and liabilities.

As at 31 December 2022 the total capital required in respect of market risk facing the business was £5.9 million (2021: £17.0 million). This comprised of the following risks and is illustrated before and after loss absorbency.

| Market risks | 2022 | 2022 | 2021 | 2021 |
|---|--------------------|-------------------|--------------------|-------------------|
| | Before loss | After loss | Before loss | After loss |
| | absorbency | absorbency | absorbency | absorbency |
| | £'000 | £'000 | £'000 | £'000 |
| Equity risk | 2,830 | 598 | 11,573 | 6,503 |
| Interest rate risk | 2,099 | - | 1,569 | - |
| Credit spread risk | 1,064 | 18 | 2,938 | 196 |
| Currency risk | 408 | - | 1,745 | - |
| Property risk | 774 | 36 | 3,136 | 335 |
| Market risk before diversification | 7,372 | 850 | 20,961 | 7,035 |
| Risk diversification | (1,514) | (181) | (3,951) | (129) |
| Market risk after diversification | 5,858 | 669 | 17,009 | 6,906 |

The key market risks relate to the performance of the assets in the With-profits Funds although loss of future margins due to reduced annual management charges on the Unit-linked Funds is also material.

Equity price risk

The equity price risk is the exposure to fluctuations in the market value of the equity portfolios and the impact on the cost of guarantees in the event of a fall in market values.

Interest rate risk

The risk of a change in the value of fixed interest financial instruments not being matched by changes in the value of liabilities.

Credit spread risk

The risk is that the variations in risk free rate as specified by the PRA are different to the movements in yields on corporate bonds and other fixed interest securities.

Currency risk

The risk of exposure to fluctuations in the currency value of non-sterling denominated assets.

Property price risk

The risk of changes in the value of investment properties held directly or through collective investment schemes.

Risk diversification

Risk diversification is a risk management strategy that spreads market risk exposure over a combination of financial asset classes with the aim of reducing overall market risk. By lowering the overall risk of a portfolio by investing in a range of financial assets, market risk is less than the sum of its individual parts.

C.1.2 Measures used to assess market risk

The Society measures market risk exposure by stressing the value of assets and technical provisions allowing for an extreme stress. They are stressed before and after loss absorbency. The overall market risk SCR then allows for risk diversification to allow for one risk occurring at the same time as another.

C.1.3 Risk exposure and concentration of risk

Equity price risk

As at 31 December 2022, the equity exposure in the With-profits Funds was £5.0 million (2021: £21.0 million).

Property price risk

As at 31 December 2022, the property exposure in the With-profits Funds was £3.1 million (2021: £12.5 million).

Interest rate risk

As at 31 December 2022, the interest rate exposure was £67.2 million (2021: £79.5 million).

Currency risk

As at 31 December 2022, the currency exposure was £1.8 million (2021: £7.0 million).

Credit risk

As at 31 December 2022 the credit spread exposure was £8.4 million which was the total exposure to corporate bonds (2021: £19.9 million).

The credit quality steps are an assessment of the credit quality of the corporate bonds assets (categorised by complementary identifier code) held within the Society's investments reflecting rating information provided within look-through tripartite investment data.

The credit ratings have been mapped to the credit quality steps defined within the Solvency II rules, with 0 being the highest credit quality and 6 being the lowest. Credit step 3 is normally equivalent to the lowest investment grade step. Any assets which are not rated or for which no rating was supplied have been mapped to an unrated step.

The table below shows the exposure of the corporate bonds by credit rating:

| Credit quality step | HI WPF £'000 | % holding | CAS RFF £'000 | % holding | Total £'000 | % holding |
|---------------------|-----------------|-------------|------------------|-------------|----------------|-------------|
| 0 | 0 | 0% | 0 | 0% | 0 | 0% |
| 1 | 252 | 3% | 30 | 17% | 282 | 3% |
| 2 | 2,187 | 27% | 42 | 23% | 2,229 | 27% |
| 3 | 3,869 | 47% | 71 | 40% | 3,940 | 47% |
| 4 | 560 | 7% | 10 | 6% | 570 | 7% |
| 5 | 171 | 2% | 3 | 2% | 174 | 2% |
| 6 | 0 | 0% | 0 | 0% | 0 | 0% |
| Unrated | 220 | 3% | 4 | 2% | 224 | 3% |
| Rating not received | 944 | 12% | 18 | 10% | 962 | 11% |
| Total | 8,203 | 100% | 178 | 100% | 8,381 | 100% |

Values have been individually rounded.

C.1.4 Risk mitigation

Measures are in place to manage equity, currency and other market risks and there are processes in place to reduce exposure. Interest rate risk is controlled by matching wherever possible the duration of the liability cash-flows underlying technical provisions with fixed interest securities.

C.2 Underwriting risk

C.2.1 Description of the risk

Underwriting risk arises from the actual experience being different from that assumed when the product was designed and priced and comprises mortality risk, longevity risk, lapse risk and expenses risk.

The Society remains most exposed to lapse risk and expense risk even after loss absorbency.

Mortality and longevity

Life business is exposed to changes in life expectancy. The risk is that more or fewer policyholders die than assumed and the benefit paid is more or less than the provisions made. The Society has limited exposure to mortality and longevity risk.

Lapse risk

In pricing the life insurance business, the Society forecasts the rates at which policies will surrender or lapse. The risk is that the length of time policies stay with the Society is shorter or longer than

assumed and as a result this affects the number of policies over which fixed costs and acquisition costs can be recovered.

Expense risk

The Society is exposed to the risk that the expenses of running the business are higher than expected. The pricing of policies assumes a level of acquisition and maintenance expenses which coupled with the expected new business volume and number of in-force policies informs the calculation of technical provisions. The risk exposure arises if the charges the Society deducts from policyholders' benefits are not sufficient to cover expenses.

C.2.2 Measures used to assess the risk

The calculation of the SCR assesses the underwriting risk exposure, assesses a stress calibrated by the PRA to reflect a one-year stress at the 99.5% level of probability and then applies that stress to the calculation of both the assets and the liabilities. Each separate stress can then show the impact of risk from that source as they have been calibrated at the same level.

Risk exposure is the amount of total exposure to a particular contingency or risk. This is not a calibrated risk exposure at a particular level of risk as it does not show the amount of loss due to a risk at the same likelihood of the risk occurring.

The SCR applies the same likelihood to each element of the exposure to risk to arrive at a calibrated level of loss that could occur at a similar level of probability.

The table below illustrates the underwriting or insurance risk before and after loss absorbency:

| Underwriting risks | 2022 Before loss absorbency £'000 | 2022 After loss absorbency £'000 | 2021 Before loss absorbency £'000 | 2021 After loss absorbency £'000 |
|---|--|---|--|---|
| Mortality | 171 | 5 | 20 | 3 |
| Longevity | 78 | 77 | 138 | 128 |
| Lapse | 3,436 | 1,786 | 2,505 | 1,971 |
| Expense | 981 | 507 | 1,286 | 686 |
| Catastrophic mortality experience | 78 | 78 | 59 | 59 |
| Underwriting risk before diversification | 4,743 | 2,453 | 4,009 | 2,846 |
| Diversification | (668) | (322) | (609) | (402) |
| Underwriting risk after diversification | 4,075 | 2,131 | 3,400 | 2,444 |

C.2.3 Risk exposure and concentration of risk

The Society measures exposure to risk using the total financial amount that the risk could affect. The impact of this exposure is measured by examining stresses to expected experience and their impact on the finances of the Society.

Mortality and longevity

As of 31 December 2022, Healthy Investment was exposed to £52.3 million (2021: £39.0 million) of mortality risk in the form of total benefits that would be payable on death (assuming everyone died immediately) in excess of the technical provisions.

A 15% permanent increase in future mortality rates assumed would increase technical provisions by £171k before loss absorbency and £5k after on policies where an increase in mortality causes losses. A 20% permanent reduction in mortality would increase technical provisions by £78k before loss absorbency and £77k after on policies where a reduction in mortality would cause losses. These risks are relatively minor in impact.

The mortality exposure is not concentrated in a few lives but is widely spread through all the insurance policies written by the Society.

Catastrophic mortality experience risks

A large-scale epidemic causing a one-off increase in mortality of 1.5 per thousand lives in one year could cause a one-off negative impact of £78k on Own Funds with no reduction for loss absorbency. Again, this risk is relatively minor in its impact on the Society.

Expenses

Total expenses in 2022 were £2.1 million (2021: £2.1 million).

A permanent 10% increase in expenses and a 1% per annum permanent increase in future inflation would increase the technical provisions by £1.0 million before loss absorbency and £0.5 million after. Expenses are largely concentrated in investment, employee, and actuarial costs.

Lapse

Healthy Investment is exposed to lapse risk from surrender values being less or more than technical provisions and the loss of margins to pay future expenses. Surrender values of all non CTF policies amount to £93.2 million (2021: £100.0 million). The technical provisions amount to £92.5 million (2021: £105.3 million).

The risk is measured by looking at the greatest impact of a permanent 50% reduction in assumed lapses or a permanent 50% increase in assumed lapses or a mass lapse of 40% of those policies in force.

A permanent 50% increase or decrease in the rates of assumed lapses has a minimal impact on technical provisions. Allowing for a mass lapse at 40% of the policies in force reduces future margins and would reduce the Own Funds by £3.4 million (2021: £2.5 million) before allowing for loss absorbency and £1.8 million after (2021: £2.0 million).

C.2.4 Risk mitigation

The Society has policies and procedures in place to monitor and manage the underwriting risks.

Mortality and longevity

Mortality and longevity risk is managed through a regular review of actual mortality against expected experience.

Expenses

Expense risk is managed by ensuring that budgets agreed are affordable and that actual expenses are appropriately controlled.

Lapse

Lapse risk is managed by reviewing claims experience and persistency and through an active member retention strategy and ensuring that there is no material exposure to individual sources of business.

C.3 Counterparty default risk

C.3.1 Description of the risk

Counterparty default risk is the risk of loss as a result of the default or failure of third parties to meet their debt obligations.

C.3.2 Exposure to counterparty default risk

As of 31 December 2022, Healthy Investment was exposed to £24.1 million (2021: £7.9 million) due to cash held in banks and other financial institutions.

C.3.3 Management of the counterparty risk

The Society's exposure to counterparty loss is managed by the investment manager. For collective investments the prevailing UCITS rules apply, which requires them to report any material breaches of these rules to the Society.

C.4 Liquidity risk

C.4.1 Description of the risk

Liquidity risk is the risk that, though solvent, the Society would not have sufficient resources to enable it to meet its financial obligations as they become due or that that they could not be realised quickly.

C.4.2 Measures used to assess the risk

Liquidity risk is not measured using the SCR but is monitored on a daily basis in line with the Society's policy on cash management.

C.4.3 Risk exposure and concentration of risk

The fixed interest and equity holdings are traded on recognised investment exchanges and can be realised for cash within five business days. A core holding of UK government securities is held and these are realisable on the day that a request for sale is made.

| Assets in cash and other marketable securities | 2022 | 2021 |
|---|---------------|--------------|
| | £'000 | £'000 |
| Assets in cash and 'near cash holdings' | 98,872 | 117,866 |

The undiscounted insurance cash-flows expected from the maturity of policies and fixed interest investments are shown in the table below and have been derived from the calculation of discounted technical provisions for insurance contract liabilities.

| Years to maturity | Policy (claims plus expenses less premiums) £'000 | Fixed interest maturities and coupons £'000 |
|-------------------|---|---|
| < 1 year | 9,494 | 1,018 |
| 1 - 3 years | 26,659 | 21,611 |
| 4 - 5 years | 15,667 | 11,492 |
| 6 - 10 years | 37,370 | 35,061 |
| 11 - 15 years | 21,284 | 0 |
| 16 - 20 years | 7,911 | 0 |
| 20 + years | 2,486 | 0 |
| Total | 120,871 | 69,182 |

The total amount of the expected profit included in future premiums as calculated in accordance with Article 260(2) is nil.

C.4.4 Risk mitigation

Liquidity is maintained at a level where the Society can be confident that all policyholders' claims can be paid without delay and is managed by matching maturities of assets and liabilities and holding investments that can be readily realised.

No liquidity sensitivity analysis has been undertaken due to the marketable nature of the investments held.

C.5 Operational risk

C.5.1 Description of the risk

Operational risk is the risk of loss or adverse consequences for the business resulting from inadequate or failed processes, people, or systems or from external events.

The main operational risks faced by the business are:

- Data security - the risk of unauthorised access, use or disclosure of data.
- IT infrastructure - the risk of system failure, integrity, reliability, or effectiveness.
- Outsourcing - the risk of a service provider failure, non-performance, or ineffective management.
- Compliance - the risk of not meeting regulatory or legal requirements.
- Reputation - the risk of adverse publicity.
- Fraud - the risk that policyholder funds are misappropriated.
- Key person - the risk of the Society losing more than one key member of staff without notice.
- Business continuity - the risk of business disruption and damage to physical assets from natural or other causes.
- Conduct - the risk of not conducting business fairly and in the design, pricing, marketing of products and inappropriate service to customers.

C.5.2 Measures used to assess operational risk

The SCR calculation included an assessment and quantification of operational risk exposure and the Society's risk management process identifies, quantifies and documents operational risks.

C.5.3 Risk exposure and concentration of risk

As of 31 December 2022, the total capital required in the SCR in respect of operational risk facing the business was £456k (2021: £601k).

C.5.4 Risk mitigation

Senior managers are involved in the day to day running of the business and ensuring that policies and procedures are adhered to. The audit and risk committees assess the effectiveness and performance of the internal control systems on a regular basis and review any significant incidents, with internal and external audit providing additional review.

The Board receives regular reports from management and committees and as part of its control framework approves all new and existing product changes and operational policy statements. Conduct risk management receives additional scrutiny with the Society's With-profits Committee providing independent oversight.

C.6 Other material risks

There is a risk that the Society will not meet its strategic goals and achieve the key objectives of its business plan.

The following key strategic risks are monitored regularly by the Society's Risk Management Team and any increased risk is brought to the attention of the Risk Committee for discussion:

- Higher expenses and inflation
- Lower investment returns, especially over the longer term when guarantees on existing products impact on accumulating With-profit (AWP) business
- Higher amounts of MVR free lapses
- Higher numbers of CTF policies exiting the book at age 18

The FLAS forecasts that the capital requirement would be met throughout the course of the business plan.

The Board has, through the FLAS, considered the scenarios which could cause the Society to be unable to meet its regulatory solvency requirements in the longer term.

The Society concluded that it had sufficient available management actions to manage the impact of the material risks.

C.7 Other risks and any other information

C.7.1 Other risks

Climate change

The Society considers the implications of climate change on our members and our business.

The Society's management has undertaken a detailed assessment of the financial risks of climate change. The principal exposure is market risk as the UK transitions to a low carbon economy. There is some potential for distribution to be disrupted if the physical impacts of climate change alter the

way financial advisers and introducers are able to conduct business. Our exposure to liability (claims) risk is low.

The Society is working closely with abrdn, its investment managers, to ensure that the financial risks that emerge from the UK reducing carbon emissions are actively managed within their funds. abrdn are committed in their investment approach to helping tackle climate change and helping the world on its path to net zero carbon emissions.

The Board is satisfied that the risk management framework and necessary monitoring and controls are in place to ensure that climate risks are actively managed within agreed tolerance limits. The Society will look to continue to improve its governance and risk management to allow for the impacts of climate change.

The Risk Management Team (RMT) have operational responsibility for leading the Society's assessment and management of the financial risks of climate change against the agreed tolerances. The RMT then report to the Board's Risk Committee, who in turn report back to the Board.

The Board has ultimate responsibility for the Society's climate-related strategy. The Board sets out investment guidelines that include the Society's ethical criteria and climate change responsibilities.

As part of its governance and risk management the Society has considered various scenarios arising from the impact of climate change to understand the potential risks and how best to manage them.

Part of being an ethical provider is to play our part in reducing the wider impact of climate change and a number of initiatives to reduce our carbon footprint, including reducing travel and banning single use plastic cups have been implemented.

C.7.2 Any other information

The Society fulfils its obligations to invest all assets in accordance with the prudent person principle required under Solvency II through adherence to its policy statements on investment management and risk management.

The Board approves investment guidelines for each fund which take into account overall solvency needs and includes the level of equity exposure, fixed interest duration, credit quality and counter party limits.

Investment management is outsourced with the investment managers able to make asset allocation and stock selection decisions within the guidelines.

The appointment of the outsourced investment managers is a matter reserved for the Board and through the Investment Committee it monitors their performance on an ongoing basis and through the monthly management information produced for the Board.

All other material information regarding the Society's risk profile is disclosed in sections C.1 to C.7.

D. Valuation for solvency purposes

D.1 Assets

D.1.1 Summary of assets

Assets held by the Society as at 31 December 2022 were as follows:

| | Solvency II £'000 | Financial Statements £'000 | Difference £'000 |
|---|----------------------|----------------------------------|---------------------|
| Government bonds | 57,415 | 57,205 | 210 |
| Corporate bonds | 0 | 0 | 0 |
| Collective investments | 17,302 | 17,240 | 62 |
| Futures | 54 | 54 | 0 |
| Deferred tax | 20 | 20 | 0 |
| Property, plant, and equipment held for own use | 315 | 315 | 0 |
| Cash and cash equivalents | 24,097 | 24,088 | 9 |
| Insurance and intermediaries' receivables | 37 | 37 | 0 |
| Assets held for unit-linked contracts | 67,404 | 67,406 | (2) |
| Intangible assets (including computer software) | 0 | 144 | (144) |
| Prepayments and accrued income | 0 | 38 | (38) |
| Other | 37 | 217 | (180) |
| Total | 166,681 | 166,764 | (83) |

D.1.2 Equities

Equities have been valued at fair market value under Solvency II at market prices, as at the reporting date. These are quoted bid prices, provided by the investment managers on a look through basis, on equities which are all readily traded on recognised active markets. The value of these in the financial statements, in accordance with FRS 102, is on a bid basis. No significant estimates or judgements are used in the valuation of these investments.

D.1.3 Bonds

The bonds have been valued at fair market value under Solvency II at market prices, as at the reporting date, plus any accrued interest. These are bid prices provided by the investment managers, on bonds which are all readily traded on recognised active markets. The value of these in the financial statements, in accordance with FRS 102, is on a bid basis with no allowance for accrued income. Accrued income is held separately in the financial statements. No significant estimates or judgements are used in the valuation of these investments.

D.1.4 Collective investment schemes

The collective investment schemes have been valued at fair market value under Solvency II on market prices, as at the reporting date. These are quoted bid prices, provided by the investment managers, on schemes which are all readily traded on recognised active markets.

The value of these in the financial statements, in accordance with FRS 102, is on the same basis. No significant estimates or judgements are used in the valuation of these investments.

The investment manager provides monthly reports detailing the underlying securities held, based on information provided by the schemes' fund managers. The Society determines if a market is active by assessing its depth, frequency of trades and bid-offer spreads based on information provided by the investment managers and publicly available.

D.1.5 Assets held for Unit-linked contracts

Equities have been valued at fair market value under Solvency II at market prices, as at the reporting date. These are quoted bid prices, provided by the investment managers on a look through basis, on equities which are all readily traded on recognised active markets. The value of these in the financial statements, in accordance with FRS 102, is on a bid basis.

The bonds have been valued at fair market value under Solvency II at market prices, as at the reporting date, plus any accrued interest. These are prices provided by the investment managers, on bonds which are all readily traded on recognised active markets at bid basis. The value of these in the financial statements, in accordance with FRS 102, is on a bid basis.

The collective investment schemes have been valued at fair market value under Solvency II at market prices, as at the reporting date. These are quoted bid prices, provided by the investment managers, on schemes which are all readily traded on recognised active markets. The value of these in the financial statements, in accordance with FRS 102, is on the same basis.

The valuations of the financial assets are all at fair value on quoted bid prices and are not subject to estimation.

D.1.6 Prepayments and accrued income

Prepayments of £38k consist of contract costs paid in advance. Accrued dividends and interest on investments have this year been categorised within financial assets at fair value.

D.1.7 Cash and other cash equivalents

Cash and cash equivalents are bank and cash account balances, which are not in fixed term accounts and have been valued at fair value. The values are the statement balances at the reporting date less unpresented payments. No estimation or adjustments are required on these. The value in the financial statements is the same.

D.1.8 Insurance and other receivables

Insurance receivables are outstanding amounts due from policyholders. The amount due to policyholders has been valued at fair value. No estimation or adjustments are required on these. The value in the financial statements is the same.

D.1.9 Property, plant and equipment held for own use

Tangible assets are valued at cost less accumulated depreciation and impairment losses. The estimated useful life is assessed for tangible assets and the depreciation over this period is on a straight-line basis. The property for own use is recorded at fair value. A formal open market valuation was carried out by Trevor Dawson, commercial property consultants, in March 2020 and in March 2021 the same property consultants considered there to be no material change in value. During 2022 another unit within the same building was sold and the sale valuation given the

relative sizes of the units led the Board to conclude that the net book value is still appropriate and may continue to be relied upon for accounts purposes.

D.1.10 Intangible assets

Under the Solvency II valuation at 31 December 2022 the Society had no intangible assets. The financial statements include £144k of goodwill on acquisition and nil remaining net book value on capitalised computer software.

D.1.11 Solvency II and financial statement differences

The table below shows, by material asset class, the differences between the Solvency II and financial statements values:

| Solvency II assets to Financial Statement assets reconciliation | 2022 £'000 | 2021 £'000 |
|--|-----------------------|-----------------------|
| Solvency II assets | 166,681 | 186,388 |
| Differences: | | |
| Intangible assets | 144 | 172 |
| Investments reported bid value | (70) | (108) |
| Prepayments | 38 | 43 |
| Inter-fund account balance | (29) | 0 |
| Financial statement assets | 166,764 | 186,495 |

D.2 Technical provisions

The Society has four main lines of business within the Healthy Investment With-profits Fund:

- Conventional With-profits life policies split between tax exempt and taxable policies and between endowments and whole life assurance. These have been paid both by single premium payment, and regular premium contracts.
- There are also the remaining Adult Sick and Death policies which are now overwhelmingly paid-up whole life assurances and some minor profit-sharing sickness plans and some quinquennial insurance.
- Accumulating With-profits policies including Single Premium Bonds and ISAs. The latter are available for adults and for juniors. The ISAs are recurring single premium whole of life policies whereas the Single Premium Bonds are single premium whole life policies.
- Child Trust Fund (CTF) Unit-linked policies. These policies are recurring single premium Unit-linked investments that mature at age 18. There are also Unit-linked ISAs which are continuation policies for the CTF contracts and are recurring single premium Unit-linked whole life policies.

There is one main line of business within the Coventry Assurance With-profit Fund:

- Conventional With-profits life policies. These are split between endowment assurances and whole life assurances with the major category of policies being the Unibond regular premium endowment assurances.

The total technical provisions as at 31 December 2022 for the above lines of business are:

| Material class of liabilities | Best Estimate £'000 | Risk Margin £'000 | Technical Provision £'000 |
|---|------------------------|----------------------|------------------------------|
| Healthy Investment With-profits Fund | | | |
| Single premium With-profits bonds | 34,538 | 64 | 34,602 |
| Adult With-profits ISAs | 26,565 | 40 | 26,604 |
| Junior With-profits ISAs | 2,210 | 10 | 2,220 |
| Tax exempt endowments and pure endowments | 12,936 | 97 | 13,033 |
| Tax exempt whole of life assurances | 102 | 0 | 102 |
| Taxable endowments and pure endowments | 12,604 | 92 | 12,696 |
| Taxable whole of life assurances | 43 | 0 | 43 |
| Single premium taxable endowments | 32 | 0 | 32 |
| Single premium taxable whole of life | 14 | 0 | 14 |
| Adult Sick and Death whole of Life | 992 | 181 | 1,173 |
| Adult Sick and Death sickness | 3 | 0 | 3 |
| Profit Sharing | 54 | 4 | 58 |
| Quinquennial insurances | 0 | 0 | 0 |
| Unit-linked Child Trust Funds | 63,033 | 178 | 63,211 |
| Unit-linked ISAs | 1,810 | 144 | 1,954 |
| Expense Overrun | 95 | 0 | 95 |
| Total Healthy Investment Main Fund | 155,031 | 810 | 155,842 |
| Coventry Ring Fenced Fund | | | |
| Taxable endowments | 3 | 0 | 3 |
| Tax exempt endowments | 153 | 1 | 153 |
| Whole of life assurances | 5 | 0 | 5 |
| Unibond - tax exempt endowments | 1,607 | 2 | 1,609 |
| Table A | 141 | 4 | 145 |
| Total Coventry Ring Fenced Fund | 1,908 | 6 | 1,914 |
| Total | 156,939 | 817 | 157,756 |

Values have been individually rounded.

Other technical and charitable liabilities calculated using a proportionate technique are:

| Liabilities and reserves | 2022 £'000 | 2021 £'000 |
|------------------------------------|---------------|---------------|
| Surplus Contribution Fund | 5 | 11 |
| Temperance Fund | 90 | 111 |
| Douglas Carr Fund | 61 | 76 |
| Supplementary pension for ex staff | 61 | 73 |
| Total | 217 | 271 |

| Other liabilities | 2022 | 2021 |
|-------------------------------------|--------------|--------------|
| | £'000 | £'000 |
| Deferred tax | 0 | 0 |
| Corporation tax | 0 | 0 |
| Insurance and intermediary payables | 1,670 | 1,662 |
| Trade (not insurance) payable | 413 | 315 |
| Interfund account balance | 29 | 0 |
| | 2,112 | 1,977 |

Best Estimate Liabilities (BEL):

The BEL is calculated as the sum of the policy reserves and the Cost of Guarantee (CoG). The best estimate liability for the With-profits business is calculated by projecting, for each individual policy, the net monthly cash-flows and then discounting these net cash-flows back to the valuation date.

The net monthly cash-flow is the expected expenses for administering a policy (allowing for expense inflation) and investment expenses, plus expected claim amounts (including claims upon death, maturity (where applicable) and surrender) allowing for future reversionary and terminal bonuses.

The cash-flow calculations comply with Article 28 - 36 of the Delegated Act.

The CoG is an additional reserve held to cover the cost of guaranteed benefits.

The best estimate for the CTF Unit-linked business is the sum of:

A unit reserve which is the value of policy units, and a value in force which reflects the discounted value of monthly future administration and investment expenses plus cost of any risk benefits provided less monthly future annual management charges. The future annual management charge is the monthly charge which the Society applies to the CTF policy units. The administration and investment expenses are the expected actual costs of the CTF policies to the Society. The calculations allow for expected claims (including claims upon death, transfers out and maturity).

Risk margin

The risk margin is the additional premium to ensure that the value of the technical provisions is equivalent to the amount that another insurer would be expected to require if taking over and meeting the liabilities of the Society.

The risk margin is calculated as the present value of the future projected non-hedgeable solvency capital requirement multiplied by a cost-of-capital rate of 6% per annum and discounted using the same discount rates as the policy net cash-flows. The future solvency capital requirements are projected until the last policy is expected to exit. No simplifications are used within the calculation of the risk margin.

The risk margin is calculated using the interest rate set out in Articles 37 and 39 of the Delegated Act.

D.2.1 The main assumptions used in the calculation of the technical provisions.

The calculation of the technical provisions requires realistic assumptions on:

- discount rates for future cash-flows
- lapse rates
- expenses and expense inflation
- mortality rates

D.2.1.1 Discount rates for future cash-flows

The discount rates are used to discount the expected future net cash-flows to generate a value as at the valuation date. The rates used are spot rates provided by the PRA. The PRA publishes risk-free spot rate curves for each currency on a monthly basis. As the Society's liabilities are all denominated in Sterling the GBP yield curve is used.

Example rates from the implied forward yield curve as at 31 December 2022 are shown in the table below:

| Term to maturity (years) | Risk free rate | Term to maturity (years) | Risk free rate |
|-----------------------------|----------------|-----------------------------|----------------|
| 1 | 4.460% | 30 | 3.351% |
| 2 | 4.470% | 40 | 3.146% |
| 5 | 4.062% | 50 | 2.929% |
| 10 | 3.710% | 60 | 2.914% |
| 15 | 3.618% | 70 | 2.963% |
| 20 | 3.535% | 75 | 2.990% |
| 25 | 3.449% | 80 | 3.016% |

No judgement has been applied as the risk-free interest rate is supplied by the PRA.

D.2.1.2 Lapse assumptions

For With-profits products, lapse is a generalised term for when a policy is lapsed or surrendered. For the CTF products a lapse is a transfer of the CTF Fund out of the Society. It is assumed that all CTFs mature at the life assured's 18th birthday.

The lapse rate assumptions are based on the latest analysis of the Society's past experience. The lapse assumption rates reflect actual experience, based on an investigation in August 2021 into full lapses and partial withdrawals. The data used in the investigation was for the period 1 January 2018 to 31 December 2020 inclusive.

Judgement is applied when assessing historical data to ensure that the data used is applied appropriately. Judgement is also used when assessing data validity.

The lapse assumptions are:

Healthy Investment

| Product | Annual lapse rate |
|--------------------------------------|-------------------|
| Adult Sickness and Death | 0.2% |
| Endowment M&N | 1.0% |
| Pure Endowment & Whole of Life | 6.1% |
| CTF | 0.2% |
| All Share ISA | 5.3% |
| Junior ISA | 0.8% |
| ISA (Pre Retail Distribution Review) | 7.1% |
| ISA (2019 Series) | 5.3% |
| ISA (Advised) | 4.9% |
| Investment Bond Adviser | 4.6% |

ISA Direct

| Duration years | Annual lapse rate |
|----------------|-------------------|
| < 2 | 4.7% |
| 2 - 5 | 7.4% |
| 5 - 6 | 4.4% |
| 6 + | 12.9% |

Single Premium Bond Direct

| Duration years | Annual lapse rate |
|----------------|-------------------|
| < 4 | 1.55% |
| 4 | 14.2% |
| 5 + | 5.2% |

Single Premium Bond series 1 – 3

| Age | Annual lapse rate |
|---------|-------------------|
| <16 | 1.3% |
| 16 - 20 | 16.2% |
| 20 + | 5.4% |

Endowment Savings Plans Series 1 – 17

| Age | Sum assured | Annual lapse rate |
|---------|-------------|-------------------|
| < 16 | <2,500 | 2.1% |
| 16 - 20 | <2,500 | 5.4% |
| 20 - 55 | <2,500 | 3.7% |
| 55 + | <2,500 | 2.1% |
| < 16 | 2,500+ | 1.1% |
| 16 - 20 | 2,500+ | 2.8% |
| 20 - 55 | 2,500+ | 1.9% |
| 55 + | 2,500+ | 1.1% |

Endowment Savings Plans Series 20

| Age | Sum assured | Annual lapse rate |
|------|---------------|-------------------|
| < 16 | <1,000 | 3.2% |
| < 16 | 1,000 - 2,500 | 1.8% |
| < 16 | 2,500 - 5,000 | 0.9% |
| < 16 | 5,000 - 7,500 | 0.7% |
| < 16 | 7,500+ | 1.1% |
| 16+ | <1,000 | 9.4% |
| 16+ | 1,000 - 2,500 | 5.5% |
| 16+ | 2,500 - 5,000 | 2.8% |
| 16+ | 5,000 - 7,500 | 20.0% |
| 16+ | 7,500+ | 3.2% |

Coventry Assurance Ring Fenced Fund

| Product | Annual lapse rate |
|---------|-------------------|
| Unibond | 6.1% |
| Other | 0.9% |

MVR take up

| Product | Annual lapse rate |
|---------|-------------------|
| HI ISA | 30% |
| HI Bond | 30% |

Partial withdrawal rates

| Product | Type | Sales method | Partial withdrawal rate |
|---------|--------|-----------------------|-------------------------|
| ISA | Adult | Advisor | 2.1% |
| ISA | Adult | Direct or non-advised | 1.8% |
| ISA | Junior | Advisor | 0.5% |
| ISA | Junior | Direct or non-advised | 0.0% |
| Bond | | Advisor | 1.9% |
| Bond | | Direct or non-advised | 1.6% |

D.2.1.3 Expense assumptions

The expense assumptions have been set based on the most recent open fund expense analysis for the Society.

The expense analysis projects forward the Society's budgeted management expenses allowing for expense inflation. The management expenses are split between acquisition, renewal and investment expenses. The acquisition and renewal expenses are further split between administration and overhead expenses.

The analysis also projects forward the expected premium income, number of in force policies and the With-profits and Unit-linked Funds in order to derive appropriate assumptions to cover all expected future management expenses.

For the CTF (and the Continuation ISA) valuation an assumption is required of the costs incurred by the Society for administering the CTF policies which need to be covered by the annual management charge applied to the policy units. The expected CTF administration costs are based on a Society budget of the expected costs for the forthcoming year and the number of CTF policies in force.

The expense inflation is based on inflation figures from the government bond market (comparing index linked and nominal based UK gilts) and the Society's view of other elements of inflation.

Judgement is used to split expenses between the expense category and the products.

Within the valuation of the technical provisions for the best estimate and for the stress scenarios, allowance is made for the fixed nature of some of the expenses. For the mass lapse stress scenario, some expenses can be saved in operating costs but some cannot due to their fixed nature. This is the most material impact of the stress scenarios on the expense assumption used and gets a separate set of assumptions.

The table below shows the expense assumptions used within the valuation for 31 December 2022:

| Product | Used for all but the mass lapse stress | Used for the mass lapse stress |
|---------------------------------------|--|--|
| Healthy Investment CTF/ All Share ISA | Investment charge of 0.47% of the fund Administration per policy expense of £0.33 per annum per policy Maturity expense of £3.00 Expense inflation of 2.75% | Investment charge of 0.72% of the fund Administration per policy expense of £0.33 per annum per policy Maturity expense of £3.00 Expense inflation of 2.75% |
| Other Healthy Investment products | 0.47% of funds under management 0.66% of annual premium £19.88 per policy expense Expense inflation of 2.75% | 0.63% of funds under management 1.10% of annual premium £21.87 per policy expense Expense inflation of 2.75% |
| Coventry products | For table A policies £25 per claim not inflating | For table A policies £25 per claim not inflating |
| | For Unibond policies 0.7% funds under management 7.5% of premiums | For Unibond policies 0.7% funds under management 7.5% of premiums |
| | For other policies 0.7% funds under management 12.5% of premiums | For other policies 0.7% funds under management 12.5% of premiums |

The table below shows the expense assumptions used in the valuation as at 31 December 2021:

| Product | Expense assumptions |
|---------------------------------------|--|
| Healthy Investment CTF/ All Share ISA | Investment charge of 0.6% of the fund Administration per policy expense of £0.14 per annum per policy Maturity expense of £3.00 Expense inflation of 2.75% |
| Other Healthy Investment products | 0.65% of funds under management 0.66% of annual premium £14.0 per policy expense Expense inflation of 2.5% |
| Coventry products | For Table A whole of life policies Allowance of 25 per claim not inflating Allowance of 0.7% pa funds under management For Unibond endowment policies Allowance of 0.7% pa funds under management Allowance of 7.5% of future premiums For other endowment policies. Allowance of 0.7% pa funds under management Allowance of 12.5% of future premiums |

D.2.1.4 Mortality assumptions

Mortality assumptions are based on published standard mortality tables. These are then adjusted by applying a percentage based on the latest analysis of the Society's past experience.

The standard mortality tables used for all products, except the CTF, are the AMC00/AFC00 tables. The mortality table used for the CTF and All Share ISA is the English Life Table number 17 (ELT17).

The table below shows the mortality assumptions used in the valuation as of 31 December 2022:

| Product type | Assumptions made |
|---|---|
| Healthy Investment CTF/ All Share ISA | 13% English Life Tables 17 for ages up to 17 and 92% AMC00 / 98% AFC00 mortality tables for older ages. |
| Healthy Investment Adult Sick and Death | 50% AMC00 and 44% AFC00 series. |
| Healthy Investment Endowment / Whole Life | 100% English Life Tables 17 for ages up to 17 and 92% AMC00 / 98% AFC00 mortality series for older ages. |
| Healthy Investment AWP policies Supplementary Pensions | 100% English Life Tables 17 for ages up to 17 and 97% AMC00 / 97% AFC00 mortality series for older ages. 80% PMA00 |
| Coventry Assurance Products | 100% English Life Tables 17 for ages up to 17 and 95% AMC00 series / 73% AFC00 for older ages. |

The table below shows the mortality assumptions used in the valuation as of 31 December 2021:

| Product type | Assumptions made |
|--|--|
| Healthy Investment CTF | 13% English Life Tables 17 for ages up to 17 and 92% AMC00 / 98% AFC00 mortality tables for older ages. |
| Healthy Investment Adult Sick and Death | 50% AMC00 and 44% AFC00 series. |
| Healthy Investment Endowment / Whole Life and AWP products | 100% English Life Tables 17 for ages up to 17 and 92% AMC00 / 98% AFC00 mortality series for older ages. |
| Supplementary Pensions | 80% PMA00 |
| Coventry Assurance Products | 100% English Life Tables 17 for ages up to 17 and 95% AMC00 / 73% AFC00 for older ages. |

We also allowed for additional deaths due to Covid-19 for the first 12 months of the cashflow projection at the 31 December 2021 valuation by increasing the mortality rates by the factors in the tables below. However, no additional allowance was made for the 31 December 2022 valuation.

| Healthy Investment WP Fund | Assumptions made |
|-----------------------------------|-------------------------|
| Endowments | 5% |
| Whole of Life | 15% |
| Junior Gift & Savings | 5% |
| Funeral Plan | 15% |
| Death | 15% |
| Pure Endowment | 10% |
| Investment Bond Series 1 & 2 | 15% |
| Investment Bond Series 3 & 4 | 10% |
| Investment Bond Series 5 & 6 | 15% |
| Junior ISA | 5% |
| ISA All Single premium | 15% |
| ISA Old Direct: Regular Premium | 15% |
| ISA Direct: Regular Premium | 10% |
| ISA IFA: Regular Premium | 15% |

| Coventry Assurance WP Fund | Assumptions made |
|-----------------------------------|-------------------------|
| Table A | 15% |
| Endowments | 10% |
| Whole of life | 15% |
| Unibond (< 56) | 15% |
| Unibond (56 +) | 15% |

Judgement is used in the selection of the standard mortality tables. Judgement is also applied when assessing historical data to ensure the data used is valid and applied appropriately.

D.2.2 Level of uncertainty associated with value of technical provisions

The technical provisions are calculated using financial models and as such there is always an inherent degree of uncertainty. Historical Society experience is used to guide the assumption setting but past experience is no guarantee of future experience.

Analysis of how model results compare to past experience can be used as a guide.

The sensitivity of the model results is also central to the assumption setting process.

A robust assumption setting process is followed to ensure that any uncertainties are kept to a minimum.

D.2.3 Material difference to valuation in financial statements

For investment business, current accounting standards require only the value of policy units to be brought into account. Therefore, the value in-force for CTF and All Share Unit-linked business is not included in the technical provisions within the financial statements. The result is to increase the technical provisions by £2.0 million in the financial statements compared to the Solvency II Balance Sheet.

D.2.4 Adjustments or transitional measures used to calculate the value of technical provision

The Society is not using a volatility adjustment or matching adjustment or any transitional arrangement within the calculation of technical provisions.

D.2.5 Recoveries from re-insurance

The Society has no re-insurance arrangements.

D.3 Other liabilities

A summary of the other Solvency II liabilities is:

| Other liabilities | 2022 | 2021 |
|-------------------------------------|--------------|--------------|
| | £'000 | £'000 |
| Deferred tax | 0 | 0 |
| Corporation tax | 0 | 0 |
| Insurance and intermediary payables | 1,670 | 1,653 |
| Trade (not insurance) payables | 413 | 325 |
| Inter-fund account balance | 29 | 0 |
| Total | 2,112 | 1,978 |

Other liabilities have been valued on the FRS 102 basis. There is no difference in value to the Solvency II fair value basis.

D.3.1 Corporation and deferred tax

The current Corporation Tax rate applicable to the Society is 20% (2021: 20%) and is due within 12 months of the Society's year end.

Corporation Tax is calculated on the policyholders' profit on its taxable business. The Society is subject to tax on the taxable part of its life and endowment business, interest income, any income from property, certain realised gains, unrealised gains on collective investment equity funds (spread over 7 years) and unrealised gains on the value of listed fixed interest securities.

The Society measures a tax liability (asset) at the amount it expects to pay (recover) using the tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred tax is recognised in respect of timing differences at the reporting date.

Timing differences arise where there are differences between taxable profits and total comprehensive income as stated in the financial statements that arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements.

Timing differences also arise and deferred tax recognised when the tax allowances for the cost of a fixed asset are received before or after the depreciation of the fixed asset is recognised in profit or loss. If and when all conditions for retaining the tax allowances have been met, the deferred tax shall be reversed.

There is a deferred tax liability as of 31 December 2022 of £0k (2021: £0k).

A deferred tax asset can arise on the excess of the proportion of taxable business expenses over income, unused tax losses and a favourable deferred tax movement in unrealised gains/losses.

Unrelieved tax losses and other deferred tax assets shall be recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. There is a deferred tax asset as of 31 December 2022 of £0k (2021: £169k).

Judgement has been used in assessing the taxable proportion and the future rate of corporation tax.

D.3.2 Insurance and intermediary payables

As at 31 December 2022 the total insurance and intermediary balances payable were £1,675k (2021: £1,662k), which includes £1,670k (2021: £1,653k) of outstanding claims.

Commission and fees payable to intermediaries were £5k (2021: £9k). The balance is calculated in accordance with the terms and conditions of the contract with the intermediaries.

D.3.3 Trade (not insurance) payables

As at 31 December 2022 the total trade payables were £413k (2021: £324k) which are all due within 12 months. Trade payables are amounts due and estimates made for services and goods supplied. There are no capital commitments or leasing arrangement liabilities.

D.3.4 Employee benefit liabilities

There are no material employee benefit liabilities. The employee pension schemes are money purchase schemes.

The Society operates an incentive scheme for Executive Directors with 40% of bonuses deferred equally over two years. As of 31 December 2022, £7k is currently deferred from previous year bonus awards.

D.4 Alternative methods of valuation

No alternative methods of valuation have been used other than those for proportionality and bid-prices of equity and bond valuations on a look through basis.

Some small insurance policies have been valued using a proportional method. This includes the Surplus Contribution Fund as well as some other non-insurance liabilities such as the Douglas Carr Fund and the Temperance Fund. All have had the full-face value recognised. The costs of setting up complete technical provision calculations would be disproportionate to the greater accuracy achieved. The supplementary pensions given to ex-staff are in extreme run off and have been valued using actuarial techniques at a best estimate. There is one remaining ex-staff beneficiary.

D.5 Any Other Information

There is no other material information regarding the valuation of assets and liabilities.

E. Capital management

E.1 Own Funds

E.1.1 Policies and objectives

The key capital management objectives are:

- To comply with the capital requirements of the UK regulator, the PRA
- To ensure that the Society's financial strength is maintained
- To ensure that the Society's strategy is sustainable and can be implemented
- To give current and future members and other stakeholders confidence in the long-term stability of the Society

These objectives are reviewed at least annually. The Board is responsible for ensuring that the Society meets the capital requirement at all times. The Society complied with the PRA's capital requirement throughout the year.

The Board aims to maintain an appropriate buffer in excess of the regulatory capital requirement, Solvency Capital Requirement (SCR).

The Society prepares a strategic business plan over five years and an operational business plan for one year.

The Society maintains the agreed capital objectives through its system of risk management, investment policy, control of expenses and the implementation of its operational business and distribution plan.

E.1.2 Measurement and monitoring of capital

The capital position of the Society is monitored on a regular basis. Benchmarks are set to assess the adequacy of the Society's financial strength. In circumstances where there is a significant fall in the capital base, management action is taken to reduce risk exposure.

As a mutual organisation the Fund for Future Appropriations is Tier 1 capital. The Society has no Tier 2 or Tier 3 Own Funds.

The Solvency II Own Funds as at 31 December were:

| Solvency II Funds | 2022 | 2021 |
|---|------------------|--------------|
| | £'000 | £'000 |
| Value of net assets | 166,681 | 186,388 |
| Technical provisions | (157,756) | (170,918) |
| Other liabilities | (2,328) | (2,249) |
| Excess of assets over liabilities | 6,597 | 13,221 |
| Own Funds | 2022 | 2021 |
| | £'000 | £'000 |
| Reconciliation Reserve | 6,597 | 13,221 |
| Total available Own Funds to meet the SCR | 6,597 | 13,221 |
| Capital Required (Higher of SCR, MCR) | (3,445) | (8,548) |
| Own Funds in excess (Tier 1) | 3,152 | 4,673 |

The change in technical provisions has been caused by:

- Increase in risk free rates used to discount future cash-flows
- Declaration of 2022 bonus and allowance for Market-Value Reductions
- New business and exiting policies
- Change in expense assumptions
- Valuation model changes

E.1.3 Reconciliation of Fund for Future Appropriations and Own Funds

A reconciliation of the Fund for Future Appropriations and Solvency II Own Funds:

| Reconciliation of FFA and Own Funds | 2022 | 2021 |
|--|--------------|--------------|
| | £'000 | £'000 |
| Fund for Future Appropriations | 4,688 | 11,212 |
| Difference in technical provisions for Unit-linked liabilities | 2,020 | 2,116 |
| Difference in intangible assets and prepayments | (182) | (215) |
| Difference in invested asset bid value | 71 | 108 |
| Own Funds (Tier 1–unrestricted) | 6,597 | 13,221 |

The Fund for Future Appropriations represents the excess of assets over policyholder liabilities within the With-profits Funds and represents the cumulative retained earnings which have not been allocated to policyholders.

E.2 Solvency Capital Requirement (SCR) and Minimum Capital Requirement (MCR)

E.2.1 Capital requirement

The amount of the capital requirement as at 31 December were:

| Capital requirement | 2022 | 2021 |
|------------------------------|--------------|--------------|
| | £'000 | £'000 |
| Eligible Own Funds (Tier 1) | 6,597 | 13,221 |
| Solvency Capital Requirement | 3,445 | 8,548 |
| Coverage | 192% | 155% |

E.2.2 Analysis of SCR by risk module

An analysis of the SCR by risk module is:

| Risk | 2022 | 2021 |
|-----------------------------|--------------|--------------|
| | £'000 | £'000 |
| Market | 5,858 | 17,009 |
| Insurance | 4,075 | 3,400 |
| Default | 1,048 | 424 |
| Basic SCR undiversified | 10,981 | 20,833 |
| Less diversification | (2,665) | (2,549) |
| Gross Basic SCR | 8,316 | 18,284 |
| Less loss absorbency | (5,929) | (10,403) |
| Operational risk | 456 | 601 |
| Ring Fenced Fund adjustment | 289 | 66 |
| Net SCR | 3,132 | 8,548 |

There were no simplifications used in the calculations.

No specific parameters have been used in the Standard Formula Model calculations.

E.2.3 Inputs used in the Minimum Capital Requirement

The inputs used in the MCR are:

| Inputs in the MCR | 2022 | 2021 |
|---|--------------|--------------|
| | £'000 | £'000 |
| Absolute floor MCR – 4m euros (3.7m for 2021) | 3,445 | 3,126 |
| SCR | 3,132 | 8,548 |
| MCR | 3,445 | 3,126 |

E.2.4 Material changes in the SCR

The material changes in the SCR net of loss absorbency are:

| Material changes in the SCR | 2022 | 2021 |
|------------------------------------|--------------|--------------|
| | £'000 | £'000 |
| As at 1 January | 8,548 | 5,027 |
| Changes in: | | |
| Equity Risk | (5,906) | 3,649 |
| Lapse Risk | (185) | (79) |
| Expense Risk | (179) | 53 |
| Property Risk | (299) | 310 |
| Credit Spread Risk | (178) | (258) |
| Concentration Risk | 198 | 0 |
| Diversification | 1,309 | (300) |
| Operational Risk | (145) | 132 |
| Other | (31) | 14 |
| As at 31 December | 3,132 | 8,548 |

E.2.5 Material changes in the MCR

The material changes in the MCR are:

| Material changes in the MCR | 2022 £'000 | 2021 £'000 |
|------------------------------------|-----------------------|-----------------------|
| As at 1 January | 3,126 | 3,338 |
| Changes in: | | |
| Euro exchange rate | 60 | (212) |
| Absolute floor | 259 | |
| As at 31 December | 3,445 | 3,126 |

E.3 Use of the duration-based equity risk sub-module in the calculation of the Solvency Capital Requirement

The Society has not used the duration-based equity risk sub-module in the calculation of the Solvency Capital Requirement.

E.4 Differences between the standard formula and any internal model used

The Society has not used an internal model.

E.5 Non-compliance with the Minimum Capital Requirement and non-compliance with the Solvency Capital Requirement

Throughout 2022 the MCR and SCR were complied with.

E.6 Any other information

No further material information is required regarding the capital management of the Society.

F. Templates

The following QRTs are required for the SFCR:

The Rechabite Friendly Society Limited

Solvency and Financial Condition Report

Disclosures

31 December
2022

(Monetary amounts in GBP thousands)

General information

| | |
|---|---|
| Undertaking name | The Rechabite Friendly Society Limited |
| Undertaking identification code | 213800Y2Y2XDCTRFCE80 |
| Type of code of undertaking | LEI |
| Type of undertaking | Life undertakings |
| Country of authorisation | GB |
| Language of reporting | en |
| Reporting reference date | 31 December 2022 |
| Currency used for reporting | GBP |
| Accounting standards | Local GAAP |
| Method of Calculation of the SCR | Standard formula |
| Matching adjustment | No use of matching adjustment |
| Volatility adjustment | No use of volatility adjustment |
| Transitional measure on the risk-free interest rate | No use of transitional measure on the risk-free interest rate |
| Transitional measure on technical provisions | No use of transitional measure on technical provisions |

List of reported templates

S.02.01.02 - Balance sheet

S.05.01.02 - Premiums, claims and expenses by line of business

S.05.02.01 - Premiums, claims and expenses by country

S.12.01.02 - Life and Health SLT Technical Provisions

S.23.01.01 - Own Funds

S.25.01.21 - Solvency Capital Requirement - for undertakings on Standard Formula

S.28.01.01 - Minimum Capital Requirement - Only life or only non-life insurance or reinsurance activity

S.02.01.02
Balance sheet

| Solvency II value | |
|----------------------|---------|
| C0010 | |
| | |
| | 20 |
| | |
| | 315 |
| | 96,923 |
| | 0 |
| | 0 |
| | 0 |
| | 0 |
| | |
| | 57,418 |
| | 57,418 |
| | 0 |
| | 0 |
| | 0 |
| | 17,302 |
| | 0 |
| | 22,202 |
| | 0 |
| | 67,404 |
| | 0 |
| | 0 |
| | |
| | |
| | 0 |
| | 0 |
| | |
| | |
| | 0 |
| | 0 |
| | 0 |
| | 0 |
| | 0 |
| | 37 |
| | |
| | |
| | |
| | 0 |
| | 1,895 |
| | 88 |
| | 166,681 |

Assets

| | |
|-------|--|
| R0030 | Intangible assets |
| R0040 | Deferred tax assets |
| R0050 | Pension benefit surplus |
| R0060 | Property, plant & equipment held for own use |
| R0070 | Investments (other than assets held for index-linked and unit-linked contracts) |
| R0080 | <i>Property (other than for own use)</i> |
| R0090 | <i>Holdings in related undertakings, including participations</i> |
| R0100 | <i>Equities</i> |
| R0110 | <i>Equities - listed</i> |
| R0120 | <i>Equities - unlisted</i> |
| R0130 | <i>Bonds</i> |
| R0140 | <i>Government Bonds</i> |
| R0150 | <i>Corporate Bonds</i> |
| R0160 | <i>Structured notes</i> |
| R0170 | <i>Collateralised securities</i> |
| R0180 | <i>Collective Investments Undertakings</i> |
| R0190 | <i>Derivatives</i> |
| R0200 | <i>Deposits other than cash equivalents</i> |
| R0210 | <i>Other investments</i> |
| R0220 | Assets held for index-linked and unit-linked contracts |
| R0230 | Loans and mortgages |
| R0240 | <i>Loans on policies</i> |
| R0250 | <i>Loans and mortgages to individuals</i> |
| R0260 | <i>Other loans and mortgages</i> |
| R0270 | Reinsurance recoverables from: |
| R0280 | <i>Non-life and health similar to non-life</i> |
| R0290 | <i>Non-life excluding health</i> |
| R0300 | <i>Health similar to non-life</i> |
| R0310 | <i>Life and health similar to life, excluding index-linked and unit-linked</i> |
| R0320 | <i>Health similar to life</i> |
| R0330 | <i>Life excluding health and index-linked and unit-linked</i> |
| R0340 | <i>Life index-linked and unit-linked</i> |
| R0350 | Deposits to cedants |
| R0360 | Insurance and intermediaries receivables |
| R0370 | Reinsurance receivables |
| R0380 | Receivables (trade, not insurance) |
| R0390 | Own shares (held directly) |
| R0400 | Amounts due in respect of own fund items or initial fund called up but not yet paid in |
| R0410 | Cash and cash equivalents |
| R0420 | Any other assets, not elsewhere shown |
| R0500 | Total assets |

S.02.01.02
Balance sheet

| | | Solvency II value |
|--------------------|--|----------------------|
| | | C0010 |
| Liabilities | | |
| R0510 | Technical provisions - non-life | 0 |
| R0520 | <i>Technical provisions - non-life (excluding health)</i> | 0 |
| R0530 | <i>TP calculated as a whole</i> | |
| R0540 | <i>Best Estimate</i> | |
| R0550 | <i>Risk margin</i> | |
| R0560 | <i>Technical provisions - health (similar to non-life)</i> | 0 |
| R0570 | <i>TP calculated as a whole</i> | |
| R0580 | <i>Best Estimate</i> | |
| R0590 | <i>Risk margin</i> | |
| R0600 | Technical provisions - life (excluding index-linked and unit-linked) | 92,591 |
| R0610 | <i>Technical provisions - health (similar to life)</i> | 0 |
| R0620 | <i>TP calculated as a whole</i> | 0 |
| R0630 | <i>Best Estimate</i> | 0 |
| R0640 | <i>Risk margin</i> | 0 |
| R0650 | <i>Technical provisions - life (excluding health and index-linked and unit-linked)</i> | 92,591 |
| R0660 | <i>TP calculated as a whole</i> | 0 |
| R0670 | <i>Best Estimate</i> | 92,096 |
| R0680 | <i>Risk margin</i> | 495 |
| R0690 | Technical provisions - index-linked and unit-linked | 65,165 |
| R0700 | <i>TP calculated as a whole</i> | 67,185 |
| R0710 | <i>Best Estimate</i> | -2,342 |
| R0720 | <i>Risk margin</i> | 321 |
| R0740 | Contingent liabilities | |
| R0750 | Provisions other than technical provisions | 216 |
| R0760 | Pension benefit obligations | |
| R0770 | Deposits from reinsurers | |
| R0780 | Deferred tax liabilities | 0 |
| R0790 | Derivatives | |
| R0800 | Debts owed to credit institutions | |
| R0810 | Financial liabilities other than debts owed to credit institutions | |
| R0820 | Insurance & intermediaries payables | 1,670 |
| R0830 | Reinsurance payables | |
| R0840 | Payables (trade, not insurance) | 413 |
| R0850 | Subordinated liabilities | 0 |
| R0860 | <i>Subordinated liabilities not in BOF</i> | |
| R0870 | <i>Subordinated liabilities in BOF</i> | 0 |
| R0880 | Any other liabilities, not elsewhere shown | 29 |
| R0900 | Total liabilities | 160,085 |
| R1000 | Excess of assets over liabilities | 6,597 |

Premiums, claims and expenses by line of business

Life

| Line of Business for: life insurance obligations | | | | | | Life reinsurance obligations | | Total |
|--|-------------------------------------|--|----------------------|---|--|------------------------------|------------------|--------|
| Health insurance | Insurance with profit participation | Index-linked and unit-linked insurance | Other life insurance | Annuities stemming from non-life insurance contracts and relating to health insurance obligations | Annuities stemming from non-life insurance contracts and relating to insurance obligations other than health insurance obligations | Health reinsurance | Life reinsurance | |
| C0210 | C0220 | C0230 | C0240 | C0250 | C0260 | C0270 | C0280 | C0300 |
| | 11,279 | 642 | | | | | | 11,921 |
| | | | | | | | | 0 |
| | 11,279 | 642 | | | | | | 11,921 |
| | 11,279 | 642 | | | | | | 11,921 |
| | | | | | | | | 0 |
| | 11,279 | 642 | | | | | | 11,921 |
| | 7,715 | 489 | | | | | | 8,204 |
| | | | | | | | | 0 |
| | 7,715 | 489 | | | | | | 8,204 |
| | 12,814 | 403 | | | | | | 13,217 |
| | | | | | | | | 0 |
| | 12,814 | 403 | | | | | | 13,217 |
| | 2,037 | 20 | | | | | | 2,057 |
| | | | | | | | | |
| | | | | | | | | 2,057 |

S.05.02.01
Premiums, claims and expenses by country

Life

R1400

| C0150 | C0160 | C0170 | C0180 | C0190 | C0200 | C0210 |
|--------------|--|-------|-------|--|-------|------------------------------|
| Home Country | Top 5 countries (by amount of gross premiums written) - life obligations | | | Top 5 countries (by amount of gross premiums written) - life obligations | | Total Top 5 and home country |
| | | | | | | |
| C0220 | C0230 | C0240 | C0250 | C0260 | C0270 | C0280 |
| 11,921 | | | | | | 11,921 |
| | | | | | | 0 |
| 11,921 | | | | | | 11,921 |
| | | | | | | |
| 11,921 | | | | | | 11,921 |
| | | | | | | 0 |
| 11,921 | | | | | | 11,921 |
| | | | | | | |
| 8,204 | | | | | | 8,204 |
| | | | | | | 0 |
| 8,204 | | | | | | 8,204 |
| | | | | | | |
| 13,217 | | | | | | 13,217 |
| | | | | | | 0 |
| 13,217 | | | | | | 13,217 |
| 2,057 | | | | | | 2,057 |
| | | | | | | |
| | | | | | | 2,057 |

S.12.01.02
Life and Health SLT Technical Provisions

| | | Index-linked and unit-linked insurance | | | Other life insurance | | | Annuities stemming from non-life insurance contracts and relating to insurance obligation other than health insurance obligations | Accepted reinsurance | Total (Life other than health insurance, including Unit-Linked) | Health insurance (direct business) | | | Annuities stemming from non-life insurance contracts and relating to health insurance obligations | Health reinsurance (reinsurance accepted) | Total (Health similar to life insurance) | |
|---|---|--|--|--------------------------------------|----------------------|--|--------------------------------------|---|----------------------|---|------------------------------------|--|--------------------------------------|---|---|--|-------|
| | | | Contracts without options and guarantees | Contracts with options or guarantees | | Contracts without options and guarantees | Contracts with options or guarantees | | | | | Contracts without options and guarantees | Contracts with options or guarantees | | | | |
| | Insurance with profit participation | C0020 | C0030 | C0040 | C0050 | C0060 | C0070 | C0080 | C0090 | C0100 | C0150 | C0160 | C0170 | C0180 | C0190 | C0200 | C0210 |
| R0010 | Technical provisions calculated as a whole | | 67,185 | | | | | | | | 67,185 | | | | | | |
| R0020 | Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole | | | | | | | | | | 0 | | | | | | |
| Technical provisions calculated as a sum of BE and RM | | | | | | | | | | | | | | | | | |
| Best estimate | | | | | | | | | | | | | | | | | |
| R0030 | Gross Best Estimate | 92,096 | | -2,342 | | | | | | | 89,754 | | | | | | |
| R0080 | Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default | | | | | | | | | | 0 | | | | | | |
| R0090 | Best estimate minus recoverables from reinsurance/SPV and Finite Re | 92,096 | | -2,342 | 0 | | | | | | 89,754 | | | | | | |
| R0100 | Risk margin | 495 | 321 | | | | | | | | 817 | | | | | | |
| Amount of the transitional on Technical Provisions | | | | | | | | | | | | | | | | | |
| R0110 | Technical Provisions calculated as a whole | | | | | | | | | | 0 | | | | | | |
| R0120 | Best estimate | | | | | | | | | | 0 | | | | | | |
| R0130 | Risk margin | | | | | | | | | | 0 | | | | | | |
| R0200 | Technical provisions - total | 92,591 | 65,165 | | | | | | | | 157,756 | | | | | | |

S.23.01.01
Own Funds

Basic own funds before deduction for participations in other financial sector as foreseen in article 68 of Delegated Regulation 2015/35

| | |
|-------|---|
| R0010 | Ordinary share capital (gross of own shares) |
| R0030 | Share premium account related to ordinary share capital |
| R0040 | Initial funds, members' contributions or the equivalent basic own-fund item for mutual and mutual-type undertakings |
| R0050 | Subordinated mutual member accounts |
| R0070 | Surplus funds |
| R0090 | Preference shares |
| R0110 | Share premium account related to preference shares |
| R0130 | Reconciliation reserve |
| R0140 | Subordinated liabilities |
| R0160 | An amount equal to the value of net deferred tax assets |
| R0180 | Other own fund items approved by the supervisory authority as basic own funds not specified above |

R0220 Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds

R0230 Deductions for participations in financial and credit institutions

R0290 Total basic own funds after deductions

Ancillary own funds

| | |
|-------|---|
| R0300 | Unpaid and uncalled ordinary share capital callable on demand |
| R0310 | Unpaid and uncalled initial funds, members' contributions or the equivalent basic own fund item for mutual and mutual - type undertakings, callable on demand |
| R0320 | Unpaid and uncalled preference shares callable on demand |
| R0330 | A legally binding commitment to subscribe and pay for subordinated liabilities on demand |
| R0340 | Letters of credit and guarantees under Article 96(2) of the Directive 2009/138/EC |
| R0350 | Letters of credit and guarantees other than under Article 96(2) of the Directive 2009/138/EC |
| R0360 | Supplementary members calls under first subparagraph of Article 96(3) of the Directive 2009/138/EC |
| R0370 | Supplementary members calls - other than under first subparagraph of Article 96(3) of the Directive 2009/138/EC |
| R0390 | Other ancillary own funds |
| R0400 | Total ancillary own funds |

Available and eligible own funds

| | |
|-------|---|
| R0500 | Total available own funds to meet the SCR |
| R0510 | Total available own funds to meet the MCR |
| R0540 | Total eligible own funds to meet the SCR |
| R0550 | Total eligible own funds to meet the MCR |

R0580 SCR

R0600 MCR

R0620 Ratio of Eligible own funds to SCR

R0640 Ratio of Eligible own funds to MCR

Reconciliation reserve

| | |
|-------|---|
| R0700 | Excess of assets over liabilities |
| R0710 | Own shares (held directly and indirectly) |
| R0720 | Foreseeable dividends, distributions and charges |
| R0730 | Other basic own fund items |
| R0740 | Adjustment for restricted own fund items in respect of matching adjustment portfolios and ring fenced funds |
| R0760 | Reconciliation reserve |

Expected profits

| | |
|-------|---|
| R0770 | Expected profits included in future premiums (EIPFP) - Life business |
| R0780 | Expected profits included in future premiums (EIPFP) - Non- life business |
| R0790 | Total Expected profits included in future premiums (EIPFP) |

| Total | Tier 1 unrestricted | Tier 1 restricted | Tier 2 | Tier 3 |
|-------|------------------------|----------------------|--------|--------|
| C0010 | C0020 | C0030 | C0040 | C0050 |
| 0 | 0 | | 0 | |
| 0 | 0 | | 0 | |
| 0 | 0 | | 0 | |
| 0 | | 0 | 0 | 0 |
| 0 | 0 | | | |
| 0 | | 0 | 0 | 0 |
| 0 | | 0 | 0 | 0 |
| 6,597 | 6,597 | | | |
| 0 | | 0 | 0 | 0 |
| 0 | | | | 0 |
| 0 | 0 | 0 | 0 | 0 |

| | | | | |
|-------|-------|---|---|---|
| 0 | | | | |
| 0 | | | | |
| 6,597 | 6,597 | 0 | 0 | 0 |

| | | | | |
|---|--|--|---|---|
| 0 | | | | |
| 0 | | | | |
| 0 | | | | |
| 0 | | | | |
| 0 | | | | |
| 0 | | | | |
| 0 | | | | |
| 0 | | | | |
| 0 | | | | |
| 0 | | | 0 | 0 |

| | | | | |
|-------|-------|---|---|---|
| 6,597 | 6,597 | 0 | 0 | 0 |
| 6,597 | 6,597 | 0 | 0 | |
| 6,597 | 6,597 | 0 | 0 | 0 |
| 6,597 | 6,597 | 0 | 0 | |

| |
|---------|
| 3,132 |
| 3,445 |
| 210.59% |
| 191.50% |

| |
|-------|
| C0060 |
| 6,597 |
| 0 |
| |
| 0 |
| 0 |
| 6,597 |

| |
|---|
| |
| |
| 0 |

S.25.01.21

Solvency Capital Requirement - for undertakings on Standard Formula

| | |
|--|---|
| R0010 | Market risk |
| R0020 | Counterparty default risk |
| R0030 | Life underwriting risk |
| R0040 | Health underwriting risk |
| R0050 | Non-life underwriting risk |
| R0060 | Diversification |
| R0070 | Intangible asset risk |
| R0100 | Basic Solvency Capital Requirement |
| Calculation of Solvency Capital Requirement | |
| R0130 | Operational risk |
| R0140 | Loss-absorbing capacity of technical provisions |
| R0150 | Loss-absorbing capacity of deferred taxes |
| R0160 | Capital requirement for business operated in accordance with Art. 4 of Directive 2003/41/EC |
| R0200 | Solvency Capital Requirement excluding capital add-on |
| R0210 | Capital add-ons already set |
| R0220 | Solvency capital requirement |
| Other information on SCR | |
| R0400 | Capital requirement for duration-based equity risk sub-module |
| R0410 | Total amount of Notional Solvency Capital Requirements for remaining part |
| R0420 | Total amount of Notional Solvency Capital Requirements for ring fenced funds |
| R0430 | Total amount of Notional Solvency Capital Requirements for matching adjustment portfolios |
| R0440 | Diversification effects due to RFF nSCR aggregation for article 304 |

Approach to tax rate

| | |
|-------|------------------------------------|
| R0590 | Approach based on average tax rate |
|-------|------------------------------------|

Calculation of loss absorbing capacity of deferred taxes

| | |
|-------|--|
| R0640 | LAC DT |
| R0650 | LAC DT justified by reversion of deferred tax liabilities |
| R0660 | LAC DT justified by reference to probable future taxable economic profit |
| R0670 | LAC DT justified by carry back, current year |
| R0680 | LAC DT justified by carry back, future years |
| R0690 | Maximum LAC DT |

| Gross solvency capital requirement | USP | Simplifications |
|------------------------------------|-------|-----------------|
| C0110 | C0090 | C0120 |
| 5,876 | | |
| 1,052 | | |
| 4,088 | | |
| 0 | | |
| 0 | | |
| -2,673 | | |
| 0 | | |
| 8,343 | | |
| C0100 | | |
| 456 | | |
| -5,666 | | |
| 0 | | |
| 3,132 | | |
| 0 | | |
| 3,132 | | |
| 0 | | |
| 2,995 | | |
| 137 | | |
| 0 | | |
| 0 | | |
| C0109 | | |
| 0 | | |
| LAC DT | | |
| C0130 | | |
| 0 | | |
| 0 | | |
| 0 | | |
| 0 | | |
| 0 | | |

USP Key

For life underwriting risk:
 1 - Increase in the amount of annuity benefits
 9 - None

For health underwriting risk:
 1 - Increase in the amount of annuity benefits
 2 - Standard deviation for NSLT health premium risk
 3 - Standard deviation for NSLT health gross premium risk
 4 - Adjustment factor for non-proportional reinsurance
 5 - Standard deviation for NSLT health reserve risk
 9 - None

For non-life underwriting risk:
 4 - Adjustment factor for non-proportional reinsurance
 6 - Standard deviation for non-life premium risk
 7 - Standard deviation for non-life gross premium risk
 8 - Standard deviation for non-life reserve risk
 9 - None

Minimum Capital Requirement - Only life or only non-life insurance or reinsurance activity

C0010

0

| | |
|-------|--|
| R0020 | Medical expense insurance and proportional reinsurance |
| R0030 | Income protection insurance and proportional reinsurance |
| R0040 | Workers' compensation insurance and proportional reinsurance |
| R0050 | Motor vehicle liability insurance and proportional reinsurance |
| R0060 | Other motor insurance and proportional reinsurance |
| R0070 | Marine, aviation and transport insurance and proportional reinsurance |
| R0080 | Fire and other damage to property insurance and proportional reinsurance |
| R0090 | General liability insurance and proportional reinsurance |
| R0100 | Credit and suretyship insurance and proportional reinsurance |
| R0110 | Legal expenses insurance and proportional reinsurance |
| R0120 | Assistance and proportional reinsurance |
| R0130 | Miscellaneous financial loss insurance and proportional reinsurance |
| R0140 | Non-proportional health reinsurance |
| R0150 | Non-proportional casualty reinsurance |
| R0160 | Non-proportional marine, aviation and transport reinsurance |
| R0170 | Non-proportional property reinsurance |

C0040

730

| | |
|-------|---|
| R0210 | Obligations with profit participation - guaranteed benefits |
| R0220 | Obligations with profit participation - future discretionary benefits |
| R0230 | Index-linked and unit-linked insurance obligations |
| R0240 | Other life (re)insurance and health (re)insurance obligations |
| R0250 | Total capital at risk for all life (re)insurance obligations |

C0070

730

3,445

G. Board's responsibility statement

Approval by the Board of the Solvency and Financial Condition Report Financial period ended 31 December 2022

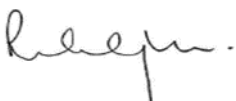
The Directors are responsible for preparing the SFCR in accordance with the Prudential Regulatory Authority (PRA) and Solvency II regulations.

The PRA rulebook for Solvency II firms in Rule 6.1(2) and 6.2(1) of the Reporting Part requires that the Society must have in place a written policy ensuring the ongoing appropriateness of any information disclosed and that the Society must ensure that its SFCR is subject to approval by the Directors.

Each of the Directors, whose names and functions are listed in the Board of Directors section of the Report and Accounts, confirm that, to the best of their knowledge:

- Throughout the financial year in question, the Society has complied in all material respects with the requirements of the PRA Rules and Solvency II Regulations as applicable and
- It is reasonable to believe that at the date of the publication of the SFCR, the Society continues so to comply, and will continue so to comply in the future.

For and on behalf of the Board of Directors:



Peter Green
Director and Chief Executive.

5 April 2023



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Authority and the Prudential Regulation Authority.
Financial Services Register 109994.

Member of the Association of Financial Mutuals (AFM).